

**SAN FRANCISCO BAY AREA RAPID TRANSIT DISTRICT**  
300 Lakeside Drive, P. O. Box 12688, Oakland, CA 94604-2688

**NOTICE OF MEETING AND AGENDA**  
**BOND OVERSIGHT COMMITTEE**

Friday, September 18, 2020  
9:30 a.m. – 12:00 p.m.

COMMITTEE MEMBERS: Marian Breitbart, Michael Day, Leah Edwards, Daren Gee, Michael McGill, Catherine Newman

**Please note, pursuant to Governor Newsom’s Executive Order N-29-20 and the California Shelter-in-Place mandate, which prevents all but essential travel, public participation for this meeting will be via teleconference only.**

Presentation materials will be available at: [www.bart.gov/about/bod/advisory/bond](http://www.bart.gov/about/bod/advisory/bond)

You may join the Bond Oversight Committee Meeting via WebEx by calling 1-866-528-2256 (US/Canada) and entering access code 4114165.

**If you wish to make a public comment:**

Submit written comments via email to [mmorale@bart.gov](mailto:mmorale@bart.gov), using “public comment” as the subject line. Your comment will be read into the record and will become a permanent part of the file. Please submit your comments as far in advance as possible. Emailed comments must be received before 9:00 a.m. in order to be included in the record.

**Public comment is limited to three (3) minutes per person.**

**AGENDA**

1. Call to Order (5 minutes)
  - A. Roll Call
  - B. Introduction of BART Staff
2. Meeting Minutes: May 29, 2020 (For Discussion/Action) (5 minutes)
3. Update on the Search for Filling Project Management Institute Vacancy (For Discussion) (5 minutes)
4. Chairman Recaps His Presentation of the 2020 Annual Report before BART Board of Directors (For Discussion/Action) (5 minutes)
5. Annual Report Subcommittee – Set Dates for 2021 Annual Report and Subcommittee Meetings (For Discussion) (5 minutes)
6. BART Safety, Reliability and Traffic Relief Program (Measure RR) Presentation (For Discussion) (72 minutes)
  - A. Office of Civil Rights (5 minutes)
    1. Q&A (10 minutes)
  - B. Human Resources/Staffing (5 minutes)
    1. Q&A (10 minutes)

- C. San Francisco 34.5kV Cable Replacement Project (10 minutes)
  - 1. Q&A (10 minutes)
  
- D. Program Updates (12 minutes)
  - 1. Q&A (10 minutes)
  
- 7. Requests for Future Agenda Items (For Discussion) (5 minutes)
  - A. Staff Recommendation: Station Modernization
  
- 8. Committee Member Announcements (For Discussion) (5 minutes)
  
- 9. Public Comment (5 minutes)
  
- 10. Adjournment (5 minutes)

BART provides service/accommodations upon request to persons with disabilities and individuals who are limited English proficient who wish to address Committee matters. A request must be made within one and five days in advance of Board/Committee meetings, depending on the service requested. Please contact the Office of the District Secretary at (510) 464-6083 for information.



**San Francisco Bay Area Rapid Transit District  
Measure RR Program**

**BART Bond Oversight Committee**

**\*\*\*\*\*DRAFT\*\*\*\*\***

**Friday, May 29, 2020**

**9:30 AM – 11:00 AM**

**Via WebEx Conference Call**

<b>MEETING NUMBER</b>	<b>MEETING DATE</b>	<b>MEETING TIME</b>
Term 2, Meeting 3	Friday, May 29, 2020	9:30 am – 11:00 am
<b>Attendees</b>	<b>Present Members</b> Michael McGill, Chair Catherine Newman, Vice Chair Michael Day Marian Breitbart Daren Gee Leah Edwards	<b>Staff</b> Linton Johnson Chris Filippi Sylvia Lamb Vicky Tam Jamal Thompson Mickey Morales Travis Engstrom Tracy Johnson Antoinette Carl Holmes Joseph Towner Rose Poblete Javier Martinez Audrey Tam

<b>Agenda Item</b>	<b>Meeting Notes</b>
1. Call to Order A. Roll Call B. Introduction of BART Staff	All committee members are present. T. Engstrom explains how WebEx works.
2. Meeting Minutes: December 20, 2019	Committee unanimously passes the minutes.

<p>3. Appointment of Committee Vice President; and Update on Filling Project Management Institute Vacancy</p>	<p>Committee elects member Catherine Newman to be the Vice Chair.</p> <p><b><u>YES</u></b>  M. McGill  M. Day  D. Gee  M. Breitbart  L. Edwards</p> <p><b><u>ABASTAIN</u></b>  C. Newman</p> <p><b><u>NO</u></b>  None</p> <p>L. Johnson updates the committee on the search to fill the vacant Project Management Institute seat.</p>
<p>4. Appointment of Annual Report Subcommittee</p>	<p>Members unanimously vote to approve M. Day, M. Breitbart and C. Newman as the members of the 2021 Annual Report Subcommittee.</p>
<p>5. Finalize and Approve the Draft BART Safety, Reliability and Traffic Relief Program (Measure RR) Annual Report</p>	<p>C. Filippi gives overview of the report and thanks staff and committee for their assistance with the report.</p> <p>D. Gee says the report has quite a bit of information yet is still concise. He thanks those who put the report together.</p> <p>L. Edwards says the report is well done. She mentions that some people might flag that the funding gap between the needs of BART and what Measure RR funds is growing between annual reports. C. Holmes reminds the committee that the public has always been told that Measure RR does not solve all our problems and that the system is getting older.</p> <p>L. Edwards also points out that the federal funding has decreased between reports. M. Breitbart agrees and says the committee needs to keep an eye on it. However, C. Holmes says that the federal funds available are not decreasing but is a “snapshot in time” of the federal funds currently available to the project in that annual report year.</p>

	<p>M. Day says it's a "very good-looking report." He says that it continues to improve on previous reports.</p> <p>C. Newman thanks the team for the effort put in the report and Chairman McGill. She requests that the committee flag issues they believe should go in the 2021 report.</p> <p>Chairman McGill thanks the committee for a job well done.</p> <p>Committee unanimously approves the report.</p>
<p>6. BART Safety, Reliability &amp; Traffic Relief Program (Measure RR) Update</p>	<p>T. Johnson leads the discussion on the report. She speaks on how the impact of COVID-19 has had on projects. She describes how the reduced service hours at BART has allowed more time for crews to do work.</p> <p>S. Lamb says the graveyard shift now starts at 10 pm instead of 1 am, giving more time for crews to do more work. However, social distancing requirements make the actual work more challenging.</p> <p>J. Martinez provides an update on the Core Capacity and Communication Based Train Control (CBTC) project.</p> <p>D. Gee says he appreciates the advantages of the longer work windows, which allow for greater trackway access now that train service has been cut because of the impact COVID-19 on ridership. But he also recognizes that social distancing will present its own challenges and he appreciates BART staff working thru these issues. He says it will be a challenge for the committee to review funding changes that may result from the impact of the pandemic.</p> <p>J. Thompson reviews the program milestones.</p> <p>V. Tan discusses cashflow of the major projects in the Measure RR portfolio.</p>

	<p>L. Edwards say in the future she would like to learnut more about the watch list items. C. Newman and D. Gee agree.</p> <p>M. McGill requests that staff schedule the meetings longer to give members more time to ask questions.</p> <p>S. Lamb provides an update on earned value and gon hiring.</p> <p>J. Towner provides an update on small business outreach.</p>
<p>7. Committee Member Announcements</p>	<p>In the interest of time, M. McGill skips this item.</p>
<p>8. Request for Future Agenda Items</p>	<p>Item skipped.</p>
<p>9. Public Comment</p>	<p>C. Edwards asks staff to make sure that the WebEx access code for future meetings is correct as the code on the meeting agenda is incorrect.</p>
<p>10. Adjournment</p>	<p>M. McGill adjourns the meeting.</p>



## San Francisco Bay Area Rapid Transit District Measure RR Program

Summary of 2020 Bond Oversight Committee 2020 Annual Report Presentation to  
BART Board Meeting on July 23, 2020

***Director Saltzman: What are we doing to get word out about the report?***

BART issued a news release that included a link to the report to nearly 300 reporters as well as approximately 30,000 people who have signed up for BART news alerts. BART published social media posts on Facebook and Twitter that included key RR facts as well as links to the full report. Additionally, the report is posted on the Bond Oversight Committee [page](#) on bart.gov as well as on the "[Reports](#)" and "[Better BART, Better Bay Area](#)," pages of the website.

***Director Ames: Is it possible to show more details on projects instead of buckets so we can see what's coming in the midterm and the long-term vision?***

The primary goal is to produce a report that can be easily understood by the public. An important part of that is creating a document that doesn't intimidate someone from reading it. Sometimes less is more. What we don't want is to end up with a report that is so bogged down by detailed spreadsheets that the typical rider or taxpayer doesn't bother to read the main conclusions of our work. We've tried to strike an appropriate balance. For example, Page 14 of this year's report includes a graphic that highlights of the lifespan of RR. Also, page nine has a pie chart that shows BART's long-term capital needs and how RR is only part of the answer.

***Director Allen: I want to thank the committee for asking for greater context for the data they're presented by staff. What was the staff response for that improved context?***

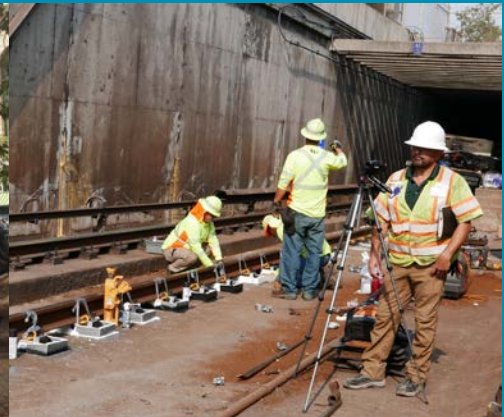
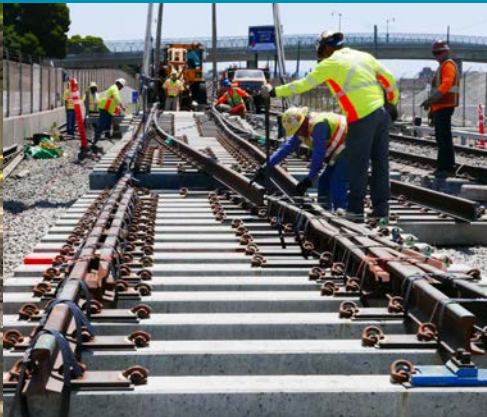
Staff has been working collaboratively with the oversight committee to meet the needs of committee members. This has been an evolving and on-going process that has led to the committee having a clearer understanding of the progress on projects. Staff has been responsive to questions and suggestions from committee members and has strived to include requested changes in presentations and reports.

***Click [here](#) for the video link to the July 23, 2020 BART Board of Directors meeting, or copy and paste this link into your browser:***

***<https://bit.ly/3k5ecVN>***



# BART Safety, Reliability, and Traffic Relief Program (Measure RR) Update



Bond Oversight Committee  
September 18, 2020





# Bond Oversight Committee Duties & Responsibilities

- Provide diligent, independent and public oversight over the expenditure of funds from the sale of District general obligation bonds
- Assess how bond proceeds are invested to ensure that all spending is authorized by the ballot measure
- Assess whether projects funded by bond proceeds are completed in a timely, cost-effective and quality manner consistent with the best interest of BART riders and District residents
- Publish an annual report that includes a detailed account of the Committee's activities including its expenditures



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# Executive Summary

- Through July 2020, \$617.0M of the Measure RR funds have been invested to complete 21% of the work.
- Successes
  - Issued 3rd Tranche Bond – \$700M
  - Overall program performing ahead of investment projections
  - Interlocking projects meeting performance metrics
    - C25 is complete
    - A65 on schedule
- Challenges
  - COVID-19

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	<b>TOTAL # Projects</b>
7	52 (-3)	24 (-3)	47 (+3)	18 (+4)	<b>148 (+1)</b>

+ (Projects added in the phase)

- (Projects no longer in the phase)



# RR Program Small Business & Outreach



# RR Program Update – Small Business

Program	Total RR Commitment	Total RR SB Commitment	SB Commitment %	# of SB Contracts	Total RR Payments on RR Contracts	RR Payments to SBs	SB Payment %
Renew Track	\$ 97,401,243	\$ 30,300,659	31%	102	\$50,478,206	\$10,640,842	21%
Renew Power	\$ 164,047,054	\$ 81,211,507	50%	160	\$101,031,280	\$60,378,885	60%
Repair Tunnels & Structures	\$ 103,767,367	\$ 24,385,423	24%	100	\$55,493,955	\$8,572,813	15%
Renew Mechanical	\$ 30,122,709	\$ 10,463,987	35%	53	\$13,860,552	\$4,837,727	35%
Replace Train Control/Increase Capacity	\$ 9,814,691	\$ 1,822,061	19%	22	\$6,852,836	\$991,305	14%
Renew Stations	\$ 144,001,101	\$ 26,379,454	18%	82	\$18,420,136	\$5,413,690	29%
Expand Safe Access to Stations	\$ 15,048,236	\$ 3,857,590	26%	91	\$6,935,275	\$2,464,762	36%
Design/Engineer to Relieve Crowding	\$ 53,065,794	\$ 14,193,410	27%	47	\$9,399,404	\$3,895,178	41%
<b>Total</b>	<b>\$ 617,268,196</b>	<b>\$ 192,614,090</b>	<b>31%</b>	<b>656</b>	<b>\$262,471,644</b>	<b>\$97,195,201</b>	<b>37%</b>

Notes: All amounts are based on RR fund percent only. Amounts are updated to July 31, 2020. Includes formal contracts only; does not include informal purchases or work performed by BART's own forces. SB totals include DBEs, MSBES, SBs, and LSBs. Sources: RR commitments are based on RR Requisitions report, Procurement Sealed Bids Report and PeopleSoft Work Plans application. RR% for each project is based on Financial Analysts' report, RR Funds / Total Project Budget. Payments based on PeopleSoft and B2GNow.



# RR Program Update – Outreach



- Recently Completed Events
  - BART HQ Trade Partner Outreach Meeting (Zoom)
  - BOC - DBE Certification Training (Zoom)
  - BART HQ Trade Partner Outreach Meeting – M/WBE and SF/Peninsula Firms (Zoom)
  - BART HQ Trade Partner Outreach Meeting – M/WBE and LGBTBE Firms (Zoom)



- Upcoming Events
  - BART SB Outreach – Learn About BART’s Procurement Process (Zoom)
  - BART SB Outreach - Meet Project Staff and Learn About Upcoming RR Opportunities (Zoom)
  - BART SB Outreach - How to do Business with BART (Zoom)



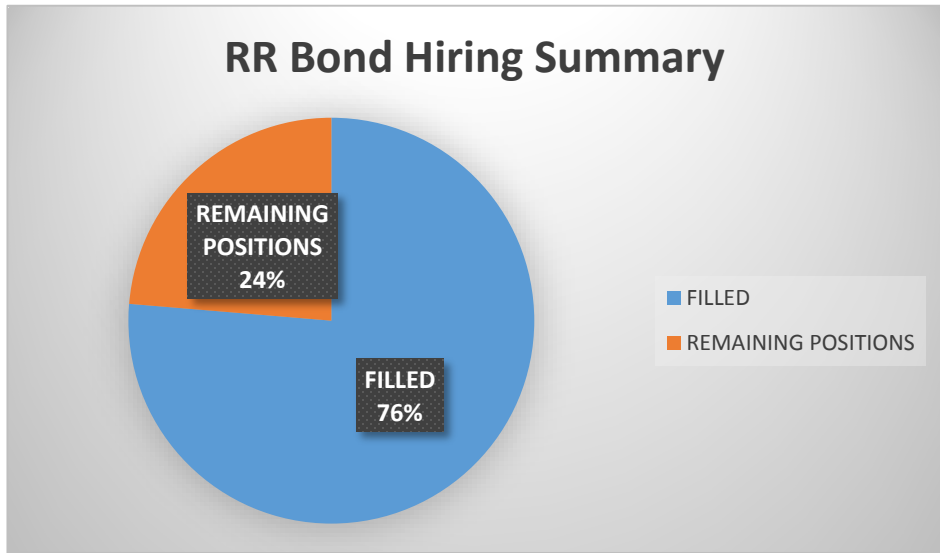
# RR Program Hiring



# Recruitment

Bond Hiring Summary- To Date	# of Positions
FILLED	332
REMAINING POSITIONS	103
	435

- Filled 29 positions since the last Committee Meeting
- 332 positions filled to date
- 76% of hiring goal fulfilled to date
- Load Shedding



## Load Shedding Operating to Capital due to Service Reduction

Next Quarter staffing load shedding estimated 175 for temporary reallocation to take advantage of increased blanket time





# Work Progress Since Last Meeting



# Examples of Active RR Projects in April 2020–July 2020

## Measure RR - Project Progress



### Renew Track

- 1 Replace Direct Fixation Pads (Systemwide Not Mapped) – Ongoing Construction
- 2 C25 Track Interlocking Replacement – Substantially Complete\*
- 3 Rail Relay – Ongoing Construction- (Systemwide Not Mapped)

### Renew Power Infrastructure

- 4 M-Line 34.5kV Cable Replacement - Ongoing Construction
- 5 A-Line 34.5kV Cable Replacement – Contract Awarded\*
- 6 Third Rail Replacement (Systemwide Not Mapped) – Ongoing Construction

### Renew Tunnel & Structures

- 7 Platform Edge Repair at Hayward Station – Ongoing Construction\*
- 8 Earthquake Safety Program – Transbay Tube Retrofit – Ongoing Construction
- 9 Safety Barrier Phase 3 – Ongoing Construction (Systemwide Not Mapped)\*

### Renew Mechanical

- 10 Coverboard Enhancement – Ongoing Construction
- 11 Facilities HVAC Equipment Replacement System Wide Phase 1 - Ongoing Construction (Not Mapped)

### Design/Engineer to Relieve Crowding

- 12 Civic Center Scissor Stairs – Ongoing Construction
- 13 Hayward Maintenance Complex Phase 2 - Track Work Procurement – Contract Awarded\*

### Renew Stations

- 14 19th Street Station Modernization – Ongoing Construction
- 15 Market Street Canopies and Escalator – Ongoing Construction\*

### Expand Safe Access

- 16 eBART Antioch Parking Lot Contract – Ongoing Construction\*
- 17 Embarcadero and Civic Center Bike Station Modernization – Substantially Complete\*

### Replace Train Control/Increase Capacity

- 18 Construction Management On-Call Contract(s) and Design Support for Train Control Modernization Project – NTP (Not Mapped)\*

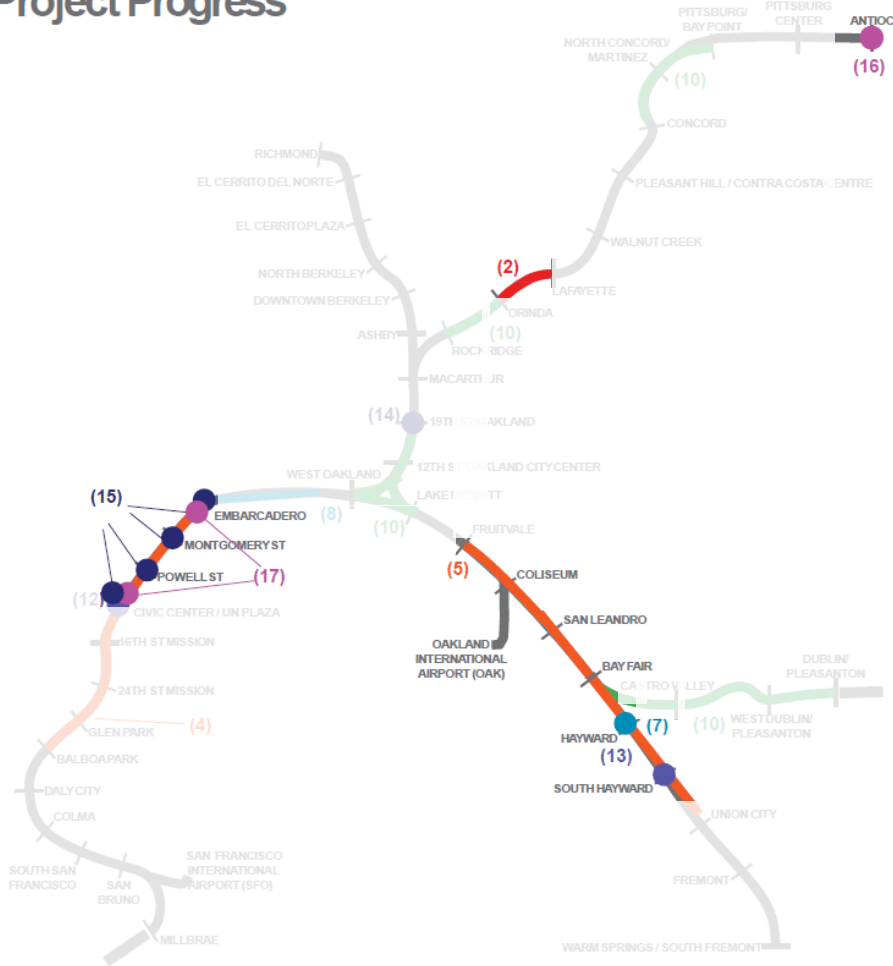
\*Updated projects

Projects with Accelerated work due to COVID-19 service reduction



# Updated Projects

## Measure RR - Project Progress



### Renew Track

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- 2 C25 Track Interlocking Replacement – Substantially Complete\*
- 3 Rail Relay – Ongoing Construction- (Systemwide Not Mapped)

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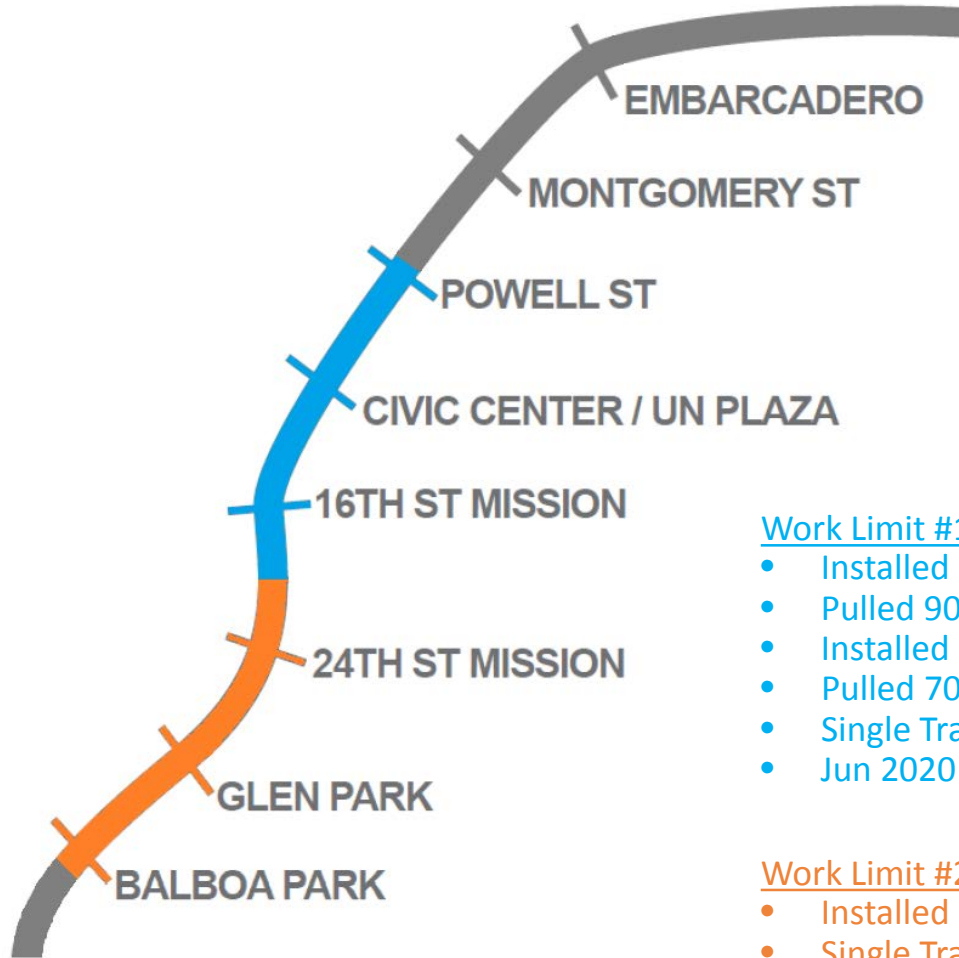
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# M-line 34.5 kV Cable Replacement Single Tracking Sundays



- 28 single-tracking Sundays per year
- Single-tracking Window: 01:30 to 19:00
- Single-tracking will be for Work Limit #1 or Work Limit #2 never both.

## Work Limit #1 – from Powell to 16<sup>th</sup> St Mission

- Installed 90% of raceway along M-1
- Pulled 90% cables along M-1
- Installed 75% raceway along M-2
- Pulled 70% cables along M-2
- Single Tracking Limit #1 - from Powell St to 16<sup>th</sup> St Mission
- Jun 2020 – Dec 2023

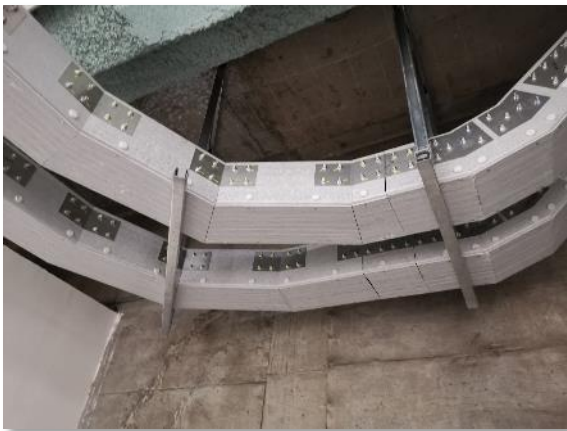
## Work Limit #2 – from 24<sup>th</sup> St Mission to Balboa Park

- Installed 20% raceway along M-2
- Single Tracking Limit #2 - from 24th Street to Balboa Park
- Sep 2020 – Dec 2023





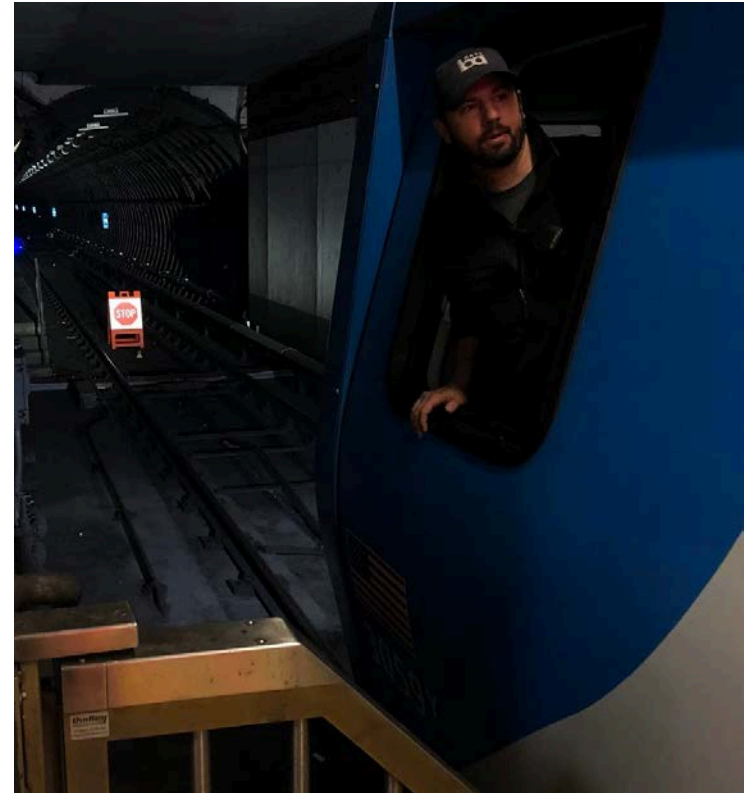
# M-line 34.5 kV Cable Replacement





## M-line 34.5 kV Cable Replacement – BART Electrician Installation of 3<sup>rd</sup> rail disconnect switches

- BART Electricians helped to install 3<sup>rd</sup> rail disconnect switches on both the M1 and M2 track just south of the Montgomery Platform.
- This shortens the contractor work limits on Sundays Single Tracking.
- For our patrons this enables more frequent Dublin/Pleasanton trains to downtown San Francisco and return to the East Bay.



Train Operator stopping short of the 3<sup>rd</sup> rail disconnection switch at Montgomery Station

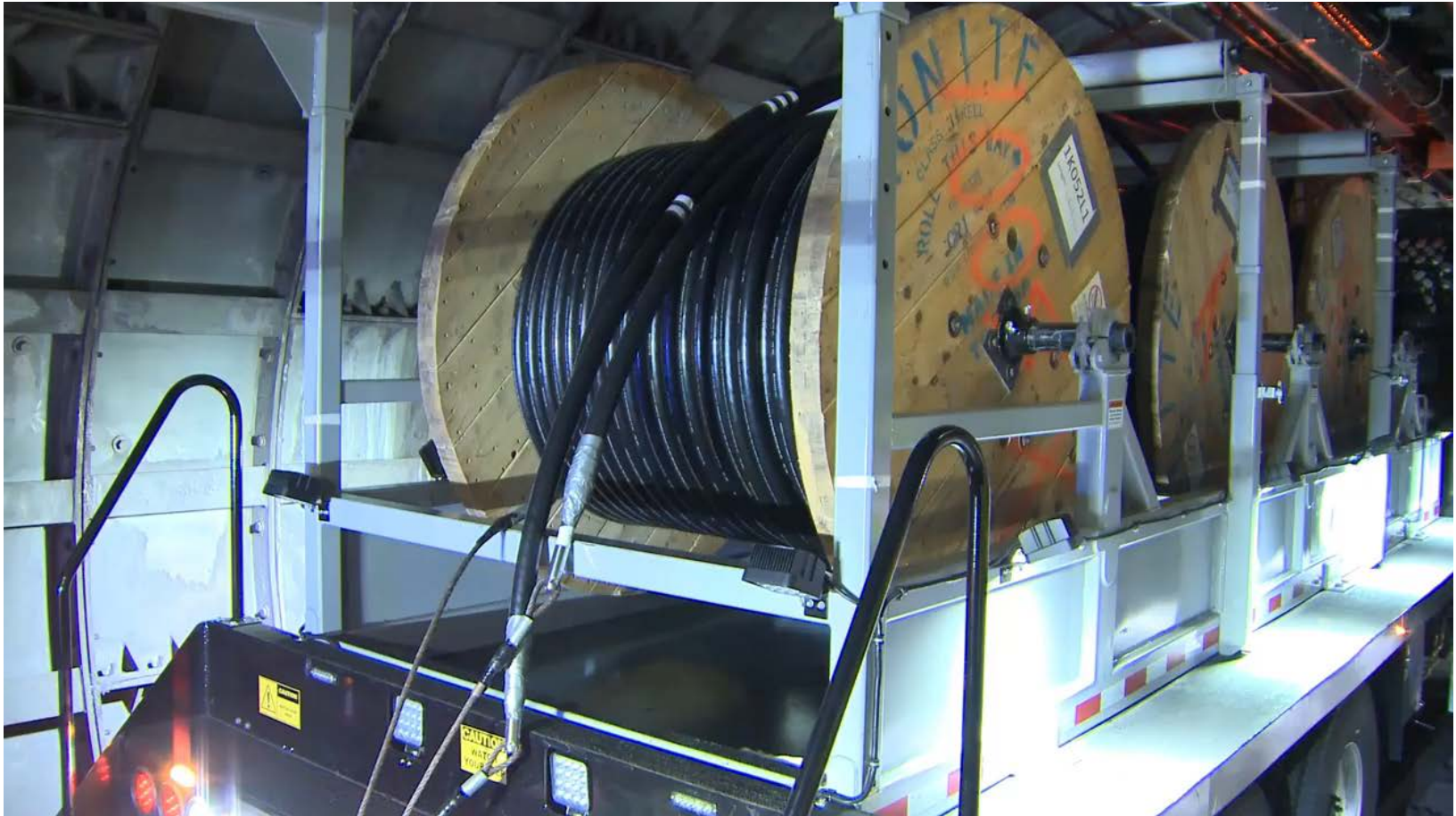


# 3<sup>rd</sup> Rail Disconnect Switches





# Renew Power Progress M-Line 34.5kV Cable Replacement







# Individual Program Milestones



# Renew Track

## STATUS & MILESTONES

EXPENDED Thru 7/2020: \$200.9

FORECAST Thru 6/2021: \$200

TOTAL PROGRAM VALUE: \$625

PERIOD CASHFLOW: \$32.7

### STATUS – Renew Track

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	3	4	7	5	20

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>Completion of Construction Shutdowns on C25 Interlocking (near Orinda Station)</li> </ul>	<ul style="list-style-type: none"> <li>NTP for Oakland Yard Track Geometry Vehicle Storage Shed</li> <li>Construction Shutdowns Begin for A65 Interlocking Replacement (near Hayward Yard)</li> <li><i>Contract Award for Oakland Yard Track Geometry Vehicle Storage Shed</i></li> </ul>	<ul style="list-style-type: none"> <li>Mobilization/Construction Begin for R65 Interlocking Replacement (near Richmond Station)</li> <li>Mobilization/Construction Begin for Oakland Yard Track Geometry Vehicle Storage Shed</li> </ul>	<ul style="list-style-type: none"> <li>Completion of Construction Shutdowns for R65 Interlocking Replacement (near Richmond Station)</li> <li>Issue for Bid for Special Trackwork for A77 Interlocking Replacement (Near Hayward Yard)</li> </ul>

### Watchlist:

- Material delivery delays
- Upcoming Change Order for C35

*Italic: Modified milestones from previous report.*



# Renew Power STATUS & MILESTONES

EXPENDED Thru 7/2020: \$237.0

FORECAST Thru 6/2021: \$275

TOTAL PROGRAM VALUE: \$1,225

PERIOD CASHFLOW: \$37.6

## STATUS – Renew Power Infrastructure

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	7	6	14	2	29

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>Contract Award for A-line 34.5kV Cable Replacement (Alameda County)</li> <li>Contract Award of Substations for Core Capacity</li> <li>Contract Award for Transbay Tube East Bay Substation Installation</li> <li>Start Cable Pull for First Segment at M-line 34.5kV replacement (between 16<sup>th</sup> St and 24<sup>th</sup> St Stations in San Francisco)</li> <li>NTP for Replace CWS Bulk Supply Transformer (near Walnut Creek Station)</li> <li>NTP for Replace Station Emergency Lighting</li> <li>Complete Commissioning of New 34.5kV circuits for K-line between West Oakland and 19<sup>th</sup> St. Oakland</li> </ul>	<ul style="list-style-type: none"> <li>NTP for Transbay Tube East Bay Substation Installation</li> <li>Completion of Design for Station Fire Alarm Replacement Phase 3</li> <li><i>NTP for A-line 34.5kV Replacement (Alameda County)</i></li> </ul>	<ul style="list-style-type: none"> <li><i>Completion of Design for 34.5kV Blocking Scheme Systemwide</i></li> <li>Issue for Bid Station Fire Alarm Replacement-Phase 3</li> <li>Complete Commissioning of new Substation at San Leandro Station</li> </ul>	<ul style="list-style-type: none"> <li><i>Contract Award for R Line 34.5kV Cable Replacement</i></li> <li>Completion of Design for Station Fire Alarm Replacement Phase 4</li> <li>Completion of Design for Tunnel Lighting Replacement Phase 2 (Transbay Tube)</li> </ul>

### Watchlist:

- R-Line 34.5kV Bids and Evaluation

*Italic: Modified milestones from previous report.*



# Tunnels & Structures

## STATUS & MILESTONES

EXPENDED Thru 7/2020: \$54.9

FORECAST Thru 6/2021: \$64

TOTAL PROGRAM VALUE: \$570

PERIOD CASHFLOW: \$10.4

### STATUS – Repair Tunnels & Structures

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	13	1	7	4	26

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>• Completion of Design for Renew Catwalks on the A Line</li> <li>• NTP for Safety Barriers Phase 3 – Lift-Assist Bollards</li> <li>• Contract Award for Aerial Fall Protection A Line North</li> </ul>	<ul style="list-style-type: none"> <li>• Issue for Bid East Bay Street Grates (downtown Berkeley and Oakland)</li> </ul>	<ul style="list-style-type: none"> <li>• Issue for Bid Cross Passage Doors (Systemwide)</li> <li>• Construction begin for Aerial Fall Protection A Line North</li> <li>• <i>Completion of Construction for Platform Rehabilitation at Hayward Station</i></li> </ul>	<ul style="list-style-type: none"> <li>• Completion of Construction for Substation Walls</li> </ul>

### Watchlist:

- East Bay Street Grates

*Italic:* Modified milestones from previous report.



# Renew Mechanical

## STATUS & MILESTONES

EXPENDED Thru 7/2020: \$30.3

FORECAST Thru 6/2021: \$46

TOTAL PROGRAM VALUE: \$135

PERIOD CASHFLOW: \$10.9

### STATUS – Renew Mechanical

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	10	6	8	0	25

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>• Completion of Design for Fire Hose and Piping Replacement</li> <li>• Contract Award of Vacuum System Replacement (Oakland Yard)</li> <li>• Begin Self Performed Construction and Procurement of the Fire Hose Cabinet Replacement Project</li> </ul>	<ul style="list-style-type: none"> <li>• Construction Begin for Vacuum System Replacement (Oakland Yard)</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Completion of Construction Concord Yard Fire Services</i></li> <li>• Completion of Design for Hayward Yard Fire Services</li> <li>• Construction Begin for Oakland Yard fire Services</li> <li>• Re-Advertise Concord Yard Wheel Truing Facility</li> </ul>	<ul style="list-style-type: none"> <li>• Completion of Construction for Rotoclones Replacement</li> <li>• <i>Completion of Design for Concord Yard Turntable Replacement</i></li> </ul>

### Watchlist:

- Unforeseen site conditions for Concord Yard Fire Service
- Combine scopes of Install Wet Standpipe to Hayward Yard Fire Services
- OKS Fire Yard Services protest
- Concord Wheel Truing Facility

*Italic: Modified milestones from previous report.*



# Replace Train Control

## STATUS & MILESTONES

EXPENDED Thru 7/2020: \$27.3

FORECAST Thru 6/2021: \$39

TOTAL PROGRAM VALUE: \$400

PERIOD CASHFLOW: \$5.4

### STATUS – Replace Train Control / Increase Capacity

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	0	5	0	0	5

#### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>• Notice to Proceed (NTP) for CBTC Construction Management Agreements</li> <li>• NTP for CBTC Design Support During Construction Agreements</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Notice of Award &amp; Contract Execution for CBTC Design Build Contract/Mobilize</i></li> <li>• OCIP Coverage/ Notice to Proceed for CBTC</li> <li>• <i>Issue CBTC Change Notice for Cost Proposal to Bombardier for D-Car Retrofit Design</i></li> </ul>	<ul style="list-style-type: none"> <li>• <i>Notice to Proceed for CBTC Design Build Contract/Mobilize</i></li> <li>• Execute CBTC Change Notice to Bombardier for Conceptual Design Review &amp; Preliminary Design Review</li> <li>• <i>Start Conceptual Design for CBTC Design Build Contract</i></li> </ul>	<ul style="list-style-type: none"> <li>• <i>Advertise Power Supply Cabinets &amp; Switch Machine/Train Control</i></li> </ul>

#### Watchlist:

- Design Build Contract Award contingent upon Full Funding Grant Agreement

*Italic: Modified milestones from previous report.*



# Renew Stations

## STATUS & MILESTONES

EXPENDED Thru 7/2020: \$22.2

FORECAST Thru 6/2021: \$35

TOTAL PROGRAM VALUE: \$210

PERIOD CASHFLOW: \$3.7

### STATUS – Renew Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	2	0	6	0	9

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>Continue fabrication of first three escalators of Market Street Escalators Contract</li> <li>Construction continues at restrooms and other locations on the concourse and platform levels for 19<sup>th</sup> St Station</li> <li>NTP and Continue submittal processing and planning site work on Canopy Contract</li> <li>Begin Site Mobilization for Powell St. Station Modernization</li> </ul>	<ul style="list-style-type: none"> <li>Perform factory inspection of escalators being fabricated, deliver to site, and begin installation for Market Street Escalators Contract</li> <li>Continue processing submittals for Canopy Contract</li> <li>Hazmat abatement work for Powell St. Station Modernization</li> <li>Complete 100% Design for Walnut Creek TOD North Stairs</li> </ul>	<ul style="list-style-type: none"> <li>Continue installation of escalators and fabrication of additional escalators for Market Street Escalators Contract</li> <li>Begin potholing investigation for existing subsurface obstacles on Canopy Contract</li> </ul>	<ul style="list-style-type: none"> <li>Continue fabrication and installation of escalators for Market Street Escalators Contract</li> <li>Installation of systems infrastructure within Stations in preparation for Canopy Contract</li> <li>Southeast Escalator Commissioning &amp; Turnover completion for Union City Intermodal Station Phase 2A</li> <li>Submit Walnut Creek TOD North Stairs to Procurement</li> </ul>

### Watchlist:

- Funding Walnut Creek TOD North Stairs Construction

*Italic: Modified milestones from previous report.*



# Station Access STATUS & MILESTONES

EXPENDED Thru 7/2020: \$18.2

FORECAST Thru 6/2021: \$46

TOTAL PROGRAM VALUE: \$135

PERIOD CASHFLOW: \$2.9

## STATUS – Expand Safe Access to Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	13	1	4	6	25

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>• Began Construction for eBART – Antioch Parking Lot Contract</li> <li>• Substantial Completion for Embarcadero and Civic Center Bike Station Modernization</li> <li>• Submit Bicycle Stair Channels Bid Documents to Procurement for Review</li> <li>• Launch Safe Routes to BART Grant Program</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Award of Safe Routes to BART grant</i></li> <li>• Begin closeout for Embarcadero and Civic Center Bike Station Modernization</li> </ul>	<ul style="list-style-type: none"> <li>• <i>Advertise for Bicycle Stair Channels Contract</i></li> <li>• <i>Submit Accessibility Improvement (Phase 1) Bid Documents to Procurement to prepare for advertising</i></li> <li>• Execute Funding Agreements with Jurisdictions for Safe Routes to BART Grant Program</li> <li>• <i>Complete Financial Closeout for MacArthur Transit Improvement</i></li> </ul>	<ul style="list-style-type: none"> <li>• <i>Award Bicycle Stair Channels Contract</i></li> <li>• Substantial Completion for eBART Antioch Parking Lot Contract</li> <li>• <i>Advertise Accessibility Improvement (Phase 1)</i></li> <li>• Construction Completion of the Warm Springs West Pedestrian Bridge and Plaza Project</li> </ul>

### Watchlist:

- eBART – Antioch Parking Lot delayed due to COVID-19

*Italic:* Modified milestones from previous report.





# Relieve Crowding STATUS & MILESTONES

EXPENDED Thru 7/2020: \$26.3

FORECAST Thru 6/2021: \$41

TOTAL PROGRAM VALUE: \$200

PERIOD CASHFLOW: \$9.0

## STATUS – Design / Engineer to Relieve Crowding

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
2	4	1	1	1	9

### MILESTONES

Completed (Apr 2020 – Jul 2020)	Q1 (Aug 2020 – Sep 2020)	Q2 (Oct 2020 – Dec 2020)	Q3 (Jan 2021 – Mar 2021)
<ul style="list-style-type: none"> <li>Complete Design for Hayward Maintenance Complex Phase 2: Civil/Grading</li> <li>Brief BART and CCJPA Board on professional services contract for Planning/Environmental/Engagement for New Transbay Rail Crossing</li> </ul>	<ul style="list-style-type: none"> <li><i>Award for Hayward Maintenance Complex Phase 2: Trackwork Procurement</i></li> <li>Award and NTP for Hayward Maintenance Complex Phase 2: (Mainline) Trackwork Procurement</li> <li>Advertise Hayward Maintenance Complex Phase 2: Civil/Grading</li> <li>Advance process for professional services contract for Planning/Environmental/Engagement for New Transbay Rail Crossing</li> </ul>	<ul style="list-style-type: none"> <li><i>NTP for Hayward Maintenance Complex Phase 2: Trackwork Procurement</i></li> <li>Award Hayward Maintenance Complex Phase 2: Civil/Grading</li> <li><i>Evaluating proposals for Planning/Environmental/Engagement for New Transbay Rail Crossing</i></li> <li>Begin Steel Erection for Civic Center Station Scissor Stairs</li> </ul>	<ul style="list-style-type: none"> <li>NTP for Hayward Maintenance Complex Phase 2: Civil/Grading</li> <li><i>Award for Planning/Environmental/Engagement for New Transbay Rail Crossing</i></li> <li><i>Complete Redesign for Embarcadero New Platform Elevator</i></li> </ul>

### Watchlist:

- Approval to award based on Full Funding Grant Agreement for Hayward Maintenance Complex 2: Mainline Trackwork Procurement

*Italic: Modified milestones from previous report.*



# Budget and Schedule Status



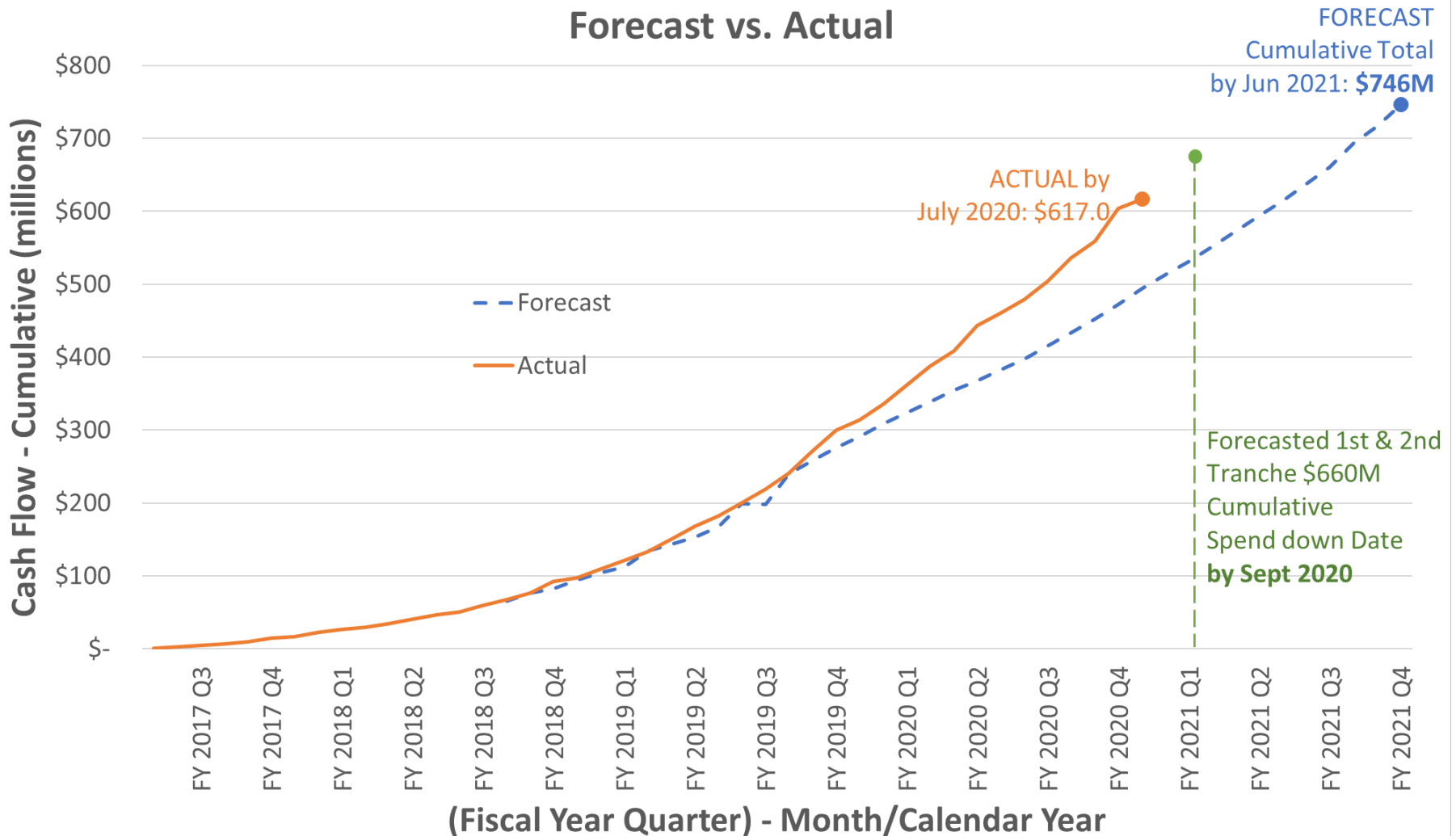
# Measure RR Cashflow (\$ Millions) – Mid-Term & Long-Term Outlook

Program	Expended (thru March 2020)	Expended (thru July 2020)	% Expended out of Total Bond Investment	Period Cashflow (March 2020- July 2020)	Forecast Expenditures		
					SHORT- TERM (thru June 2021)	MID-TERM (thru 2025)	LONG-TERM (thru End of Bond)
Renew Track	\$168.3	\$200.9	32%	\$32.7	\$200	\$400	\$625
Renew Power Infrastructure	\$199.5	\$237.0	19%	\$37.6	\$275	\$608	\$1,225
Repair Tunnels & Structures	\$44.5	\$54.9	10%	\$10.4	\$64	\$268	\$570
Renew Mechanical	\$19.4	\$30.3	22%	\$10.9	\$46	\$65	\$135
Replace Train Control/Increase Capacity	\$21.9	\$27.3	7%	\$5.4	\$39	\$286	\$400
Renew Stations	\$18.5	\$22.2	11%	\$3.6	\$35	\$148	\$210
Expand Safe Access to Stations	\$15.3	\$18.2	13%	\$2.9	\$46	\$86	\$135
Design/Engineer to Relieve Crowding	\$17.3	\$26.3	13%	\$9.0	\$41	\$69	\$200
<b>Total</b>	<b>\$504.7</b>	<b>\$617.0</b>	<b>18%</b>	<b>\$112.3</b>	<b>\$746</b>	<b>\$1,930</b>	<b>\$3,500</b>



# RR Overall Program Budget Progress

## BART Measure RR Program Spending Forecast vs. Actual





# Earned Value Rollup by Program -

RR Program	Total RR Budget	Physical % Complete	Planned Value	Earned Value	RR Accrued to Date	CPI	SPI
Renew Track	\$625	39%	\$239.36	\$241.73	\$236.36	1.02	1.01
Renew Power	\$1,225	24%	\$325.24	\$294.06	\$293.51	1.00	0.90
Repair Tunnels and Structures	\$543	11%	\$73.25	\$61.44	\$63.33	0.97	0.84
Renew Mechanical	\$162	24%	\$45.67	\$38.39	\$34.63	1.11	0.84
Replace Train Control/ Increase Capacity	\$400	7%	\$38.15	\$27.46	\$32.81	0.84	0.72
Renew Stations	\$210	9%	\$21.86	\$18.50	\$17.35	1.07	0.85
Expand Safe Access to Stations	\$135	19%	\$29.42	\$26.32	\$25.47	1.03	0.89
Design/Engineer to Relieve Crowding	\$200	14%	\$31.88	\$28.26	\$28.01	1.01	0.89
<b>Total</b>	<b>\$3,500</b>	<b>21%</b>	<b>\$804.83</b>	<b>\$736.16</b>	<b>\$731.47</b>	<b>1.01</b>	<b>0.91</b>



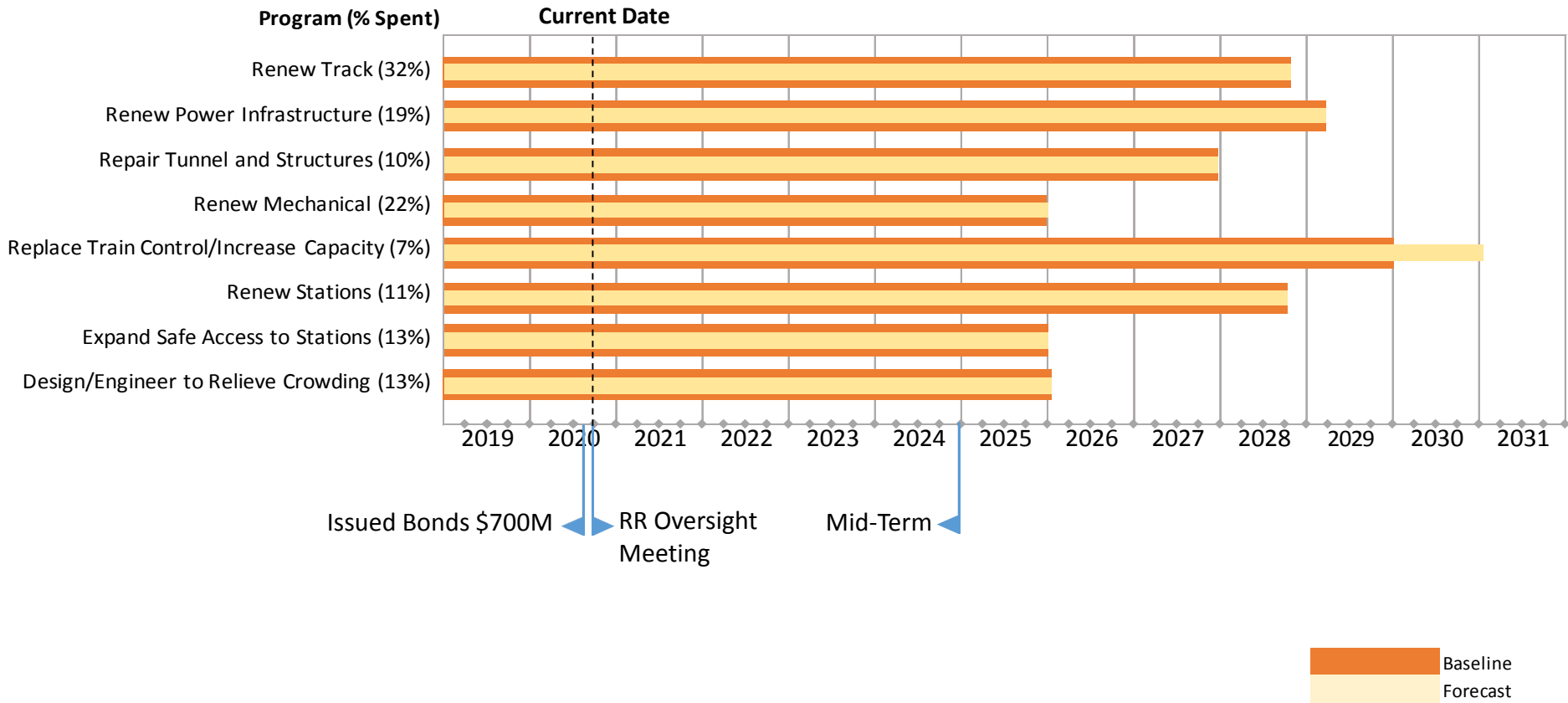
# Track Program Drill Down

Project	Count
Number of Projects (>25% Spent)	12
CPI <0.9 or >1.1	5
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	5
Number of Project Quality Reviews Performed in Previous Period	22

Project	Physical % Complete	CPI	SPI	Comments
C35 Interlocking Replacement	98%	1.13	0.98	Substantially complete; Efficiently using maintenance forces
Restraining Rail Replacement	93%	1.12	0.99	All rails replaced; Efficiently using maintenance forces
C25 Interlocking Replacement	77%	1.17	1.01	4 turnouts replaced; Construction cost less than planned
Replace Direct Fixation Pads	74%	1.22	2.23	11,800 pads replaced since April 1; Benefitting from extended blanket hours due to COVID-19 response
Friction Modification Study	62%	0.85	0.62	Project being rebaselined to include scope change



# Program Level Schedule Update



Future updates may include additional projects as programs mature.



## Next Steps

- Ongoing Development:
  - Award CBTC Design Build Contract
  - East Bay Substation Repackaging for Bid
  - Update forecast for 3<sup>rd</sup> Tranche
- Under Development
  - December 2020 Bond Oversight Meeting