

SAN FRANCISCO BAY AREA RAPID TRANSIT DISTRICT
2150 Webster Street, P. O. Box 12688, Oakland, CA 94604-2688

**NOTICE OF MEETING AND AGENDA
BOND OVERSIGHT COMMITTEE**

Friday, September 18, 2026
9:30 AM – 12:00 PM

COMMITTEE MEMBERS: Chairperson Cindy Simon Rosenthal, Vice Chairperson Sonja C. Stewart, Janey Wang, Suzanne Loosen

WAYS TO ATTEND

1. In-Person: BART Board Room, 2150 Webster Street, 1st Floor, Oakland, California 94612.
2. Teleconferencing Options
Zoom Link: <https://us06web.zoom.us/j/84731633161>
Go to www.Zoom.com or call 1-833-548-0282 (toll free) and enter access code 847 3163 3161

HOW TO ADDRESS THE COMMITTEE MEMBERS

The public may address the Bond Oversight Committee Members on any matter on this agenda, or during the “Public Comment” section for matters not on the agenda. There is a two (2) minute time limit.

During the Meeting:

- Appear in person and request to make a public comment.
- Raise your hand in zoom or dial *9 to raise your hand when you wish to speak, and dial *6 to unmute when you are requested to speak.

In Advance:

Email written comments to measurerrcommittee@BART.gov, using “public comment” as the subject line, before 9:00 AM the day of the meeting.

MEETING DETAILS

Agendas, Updates and Notices available online: <https://bart.legistar.com>

ACCOMMODATIONS

BART provides accommodations for persons with disabilities or with limited English proficiencies. To arrange services, please contact Rachel Russell, Measure RR Program Manager - one to five days in advance, depending upon the service requested. Alternatively, BART will reasonably assist a member of the public who wishes to provide their own translation services.

CONTACT

2150 Webster Street, 8th Floor
Oakland, California 94612
Email: measurerrcommittee@BART.gov Phone: 510-418-1346
Rachel Russell, Measure RR Program Manager

AGENDA

1. **Call to Order** (5 minutes)
2. **General Public Comment** (2-minute limit per speaker)
3. **Administrative Items:** (5 minutes)
 - 3.A. Approval of June 5, 2026, Meeting Minutes (For Discussion/Action)
 - 3.B. BOC Vacant Seat Recruitment Update (For Discussion)
 - 3.C. Revised Bond Oversight Committee Framework (For Discussion)
4. **Annual Report** (10 minutes) (For Discussion)
 - 4.A. Committee Debrief of August 13, 2026 Board Presentation (For Discussion)
 - 4.B. 2027 Measure RR Annual Report Update (For Discussion)
5. **Measure RR BART Safety, Reliability, and Traffic Relief Program Presentation**
(40 minutes) (For Information)
 - 5.A. Measure RR Overall Progress (5 minutes)
 - 5.A.1. Committee Q&A (10 minutes)
 - 5.B. Measure RR Program Updates
 - 5.B.1. Small Business Outreach (5 minutes)
 - 5.B.2. **10 Minute Break**
 - 5.B.3. Program Status & Milestones (10 minutes)
 - 5.B.4. Committee Q&A (10 minutes)
6. **Future Agenda Items & Questions** (5 minutes) (For Discussion)
7. **Committee Member Announcements** (5 minutes) (For Discussion)
8. **General Public Comment** (2-minute limit per speaker)
9. **Adjournment**

San Francisco Bay Area Rapid Transit District

Measure RR Program

BART Bond Oversight Committee

Friday, June 5, 2026

9:30 AM – 12:00 PM

Draft Meeting Minutes

Agenda Item	Meeting Notes
1. Call to Order	9:30 AM Chair Rosenthal called meeting to order. Staff conducted roll call. All members were present.
2. General Public Comment	No written public comment was received. No virtual public comment was received. BART Director Robert Rayburn, representing District 4, provided in-person public comment and thanked the Committee for its service and emphasized its important role in ensuring that Measure RR funds are spent as intended.
3. Administrative Items 3.A. Approval of April 17, 2026 Meeting Minutes 3.B. Adoption of Meeting Schedule for July 1, 2026 – June 30, 2027 Term 3.C. BOC Vacant Seat Recruitment Update	The Committee moved to approve the April 17, 2026 meeting minutes. Motion to approve April 17, 2026 Minutes Wang. Second Loosen. Roll Call Vote. Motion Passes. 4 Yes. The Committee reviewed the proposed meeting schedule for the July 1, 2026 through June 30, 2027 term. The proposed meeting dates were September 18, 2026; January 15, 2027; April 16, 2027; and June 18, 2027. Motion to adopt the meeting schedule for the July 1, 2026 through June 30, 2027 term by Stewart. Second by Loosen. Roll Call Vote. Motion Passes. 4 Yes. Staff provided an update on recruitment for the three vacant BOC seats: electrical engineer, civil engineer, and certified public accountant. No additional applications had been received. Staff noted outreach efforts to the Construction Management Association of America, WTS, and Asian American Architects and Engineers, and discussed additional

	promotion through BART’s communications, government and community relations teams, local community events, professional/business groups, and former BOC members. The Committee also suggested revising the recruitment flyer to make it more inviting and clearly communicate the opportunity, impact, and time commitment. Committee Member Loosen suggested to receive the updated flyer before the September Meeting. The Committee discussed whether BART representatives could attend partner organization meetings to promote current vacancies. Staff noted that opportunities have been circulated through WTS and other partners and agreed to coordinate with the Communications team on additional outreach. Members suggested emphasizing that Committee service supports both public service and professional development.
4. 2026 Annual Report Presentation 4.A. Staff and Subcommittee Presentation of the Annual Report 4.B. Recommendations, if any, for Next Year’s Annual Report 4.C. Update on Interactive Projects Map 4.D. Vote on Adopting 2026 Measure RR Annual Report 4.E. Appoint Member to Present to BART Board	Chair Rosenthal noted significant improvements in the report’s clarity and praised the overall quality of the final product. Committee Member Loosen also appreciated the photos, while suggesting that future reports include more images showing people and activity. Rachel Russell, Program Manager of Measure RR presented highlights from the 2026 Annual Report, noting that Measure RR is entering its 10th year with 69% of anticipated work complete and approximately \$2.14 billion invested across 170 projects. She highlighted key accomplishments, feature stories, and the expanded project appendix, and thanked staff and the Committee for their contributions. Russell presented a draft GIS-based interactive map showing active and completed Measure RR projects, including project scope, phase, and funding information. The map is expected to be updated approximately twice annually, and

	the Committee expressed support for the tool. Committee Member Stewart recommended placing greater emphasis on accessibility and the representation of people with disabilities in next year's Annual Report. Motion to adopt the 2026 Measure RR Annual Report with minor changes Loosen. Second Wang. Roll call vote. Motion Passes. 4 Yes. Motion to appoint Chair Rosenthal to present the 2026 Measure RR Annual Report to the BART Board on August 13, 2026 Stewart. Second Loosen. Roll call vote. Motion Passes. 4 Yes.
5. Measure RR BART Safety, Reliability and Traffic Relief Program Presentation 5.A. Measure RR Project Success 5.B. 10 Minute Break 5.C. Preview of Next Year's Projects by Program 5.D. Appendix: Financial Outlook, Program Status & Milestones	Rachel Russell, Program Manager of the Measure RR Program provided an overview of the Bond Oversight Committee's responsibilities and introduced Acting Assistant General Manager for Infrastructure Delivery Office - Joy Sharma, who presented the quarterly Measure RR Program update. Rachel Russell, Measure RR Program Manager, introduced the year-end review and project success presentations. Joy Sharma, Acting Assistant General Manager, Infrastructure Delivery, provided an executive summary noting that approximately \$2.14 billion in Measure RR funds had been invested and 69% of the anticipated work was complete. She highlighted completed slope-stabilization and Montgomery sewage-system improvements, advertisement of the Transbay Core Capacity traction power project, completion of the Embarcadero platform elevator design, and the status of 170 projects in various phases of delivery. Rachel Factor, Principal Planner, presented the El Cerrito del Norte Complete Streets Improvements Project, highlighting safer pedestrian and bicycle access, multimodal

	improvements, and coordination with local agencies and stakeholders. Khush Cheema, Senior Manager of Engineering Programs, presented the update on Civic Center and Montgomery traction power substation project completion, which increased power capacity, reliability, redundancy, and operational resilience. 10-Minute Break. Russell provided an update on upcoming Measure RR milestones, including completion of the downtown San Francisco escalators and 21 canopies, slope stabilization at 13 locations, and the Oakland Transition Structure Traction Power Substation, with approximately \$191 million in FY27 expenditures forecasted. Chair Rosenthal recommended moving the Measure RR Project Successes presentation to the April meeting and the Watchlist Items to the June meeting. The Committee agreed and requested the staff revise the quarterly meeting framework. The appendix containing the financial outlook, program status, and project milestones was provided for information.
6. Future Agenda Items & Questions	Committee Member Stewart recommended a future update on BART's districtwide stakeholder engagement activities, including accessibility and how stakeholder concerns are incorporated into projects. Staff noted that a future presentation would be scheduled to highlight BART's stakeholder engagement and accessibility efforts, with participation from the appropriate departments.
7. Committee Member Announcements	No Committee member announcements were made.
8. General Public Comment	No virtual public comment was received. No in-person public comment was received.
9. Adjournment	Meeting Adjourned at 11:30 AM.



5. Measure RR BART Safety, Reliability & Traffic Relief Program Appendix

Bond Oversight Committee| September 18, 2026



Bond Oversight Committee Duties & Responsibilities

- Provide diligent, independent and public oversight over the expenditure of funds from the sale of District general obligation bonds.
- Assess how bond proceeds are invested to ensure that all spending is authorized by the ballot measure.
- Assess whether projects funded by bond proceeds are completed in a timely, cost-effective and quality manner consistent with the best interest of BART riders and District residents.
- Publish an annual report that includes a detailed account of the Committee's activities including its expenditures.

Bond Oversight Committee Framework

JANUARY	APRIL	JUNE	SEPTEMBER
The Annual View	Closing the Loop Meeting	Annual Year End Review	Deep Dive
The Annual-view of: • Funding, bond, forecasting, context, mixed-funding, etc. • Procurement • Small Business Outreach • Public Outreach Update	• Review of Measure RR Audits in the past year • <i>Measure RR Project Successes for this Year</i> • <i>Subcommittee summaries, discussion, member election</i>	• Annual Report Review • Preview of Next Year's Projects by Program • <i>Project Controls Framework</i> • <i>Bond Funded Program Watchlist Items Review</i>	In-depth view of 8 Programs: • Financial Outlook, Budget and Schedule Update • Program Update • <i>Small Business Outreach</i> • Project Status and Milestones



Executive Summary

- Through June 2026, \$2.17B of the Measure RR funds have been invested to complete 70% of the work.
- Successes
 - Completion of Construction for the following:
 - Slope Stabilization Systemwide (4 Locations)
 - Oakland Transition Structure (KTE) Traction Power Substation Replacement
 - 1 Escalator at Civic Center Station
 - BART Pedestrian Connectivity at Pittsburg Center
 - Civic Center Access Improvement Project
 - Issued Notice of Award for Slope Stabilization of City of Walnut Creek at Northwest corner of Highway 24 near I-680 Interchange (MW-12)



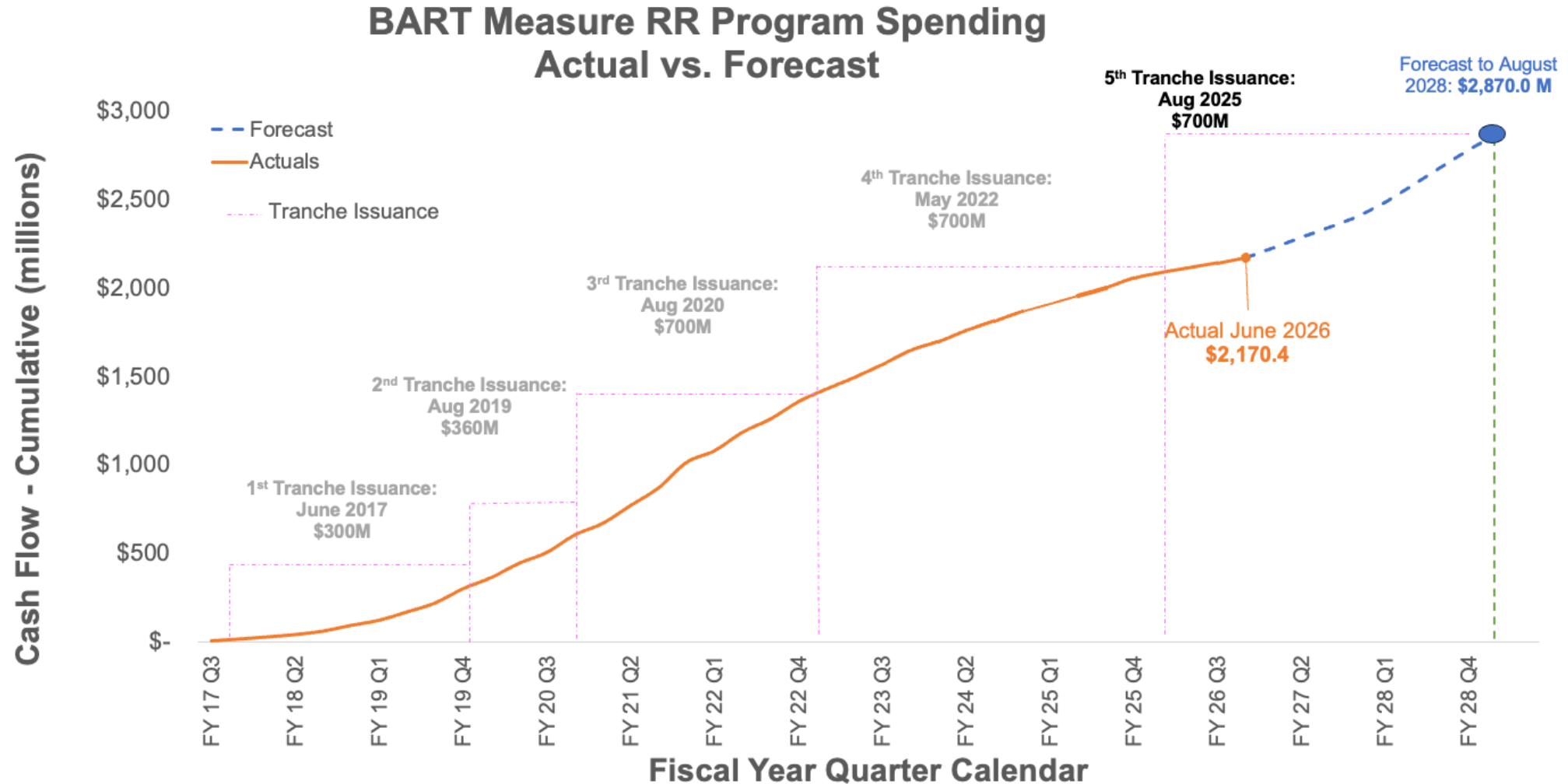
# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
9 (+1)	19 (-4)	12 (+1)	55 (-1)	76 (+4)	171 (+1)

- + (Projects added in the phase)
- (Projects no longer in the phase)

5.A. Measure RR Overall Progress



Management of Revenue and Spending



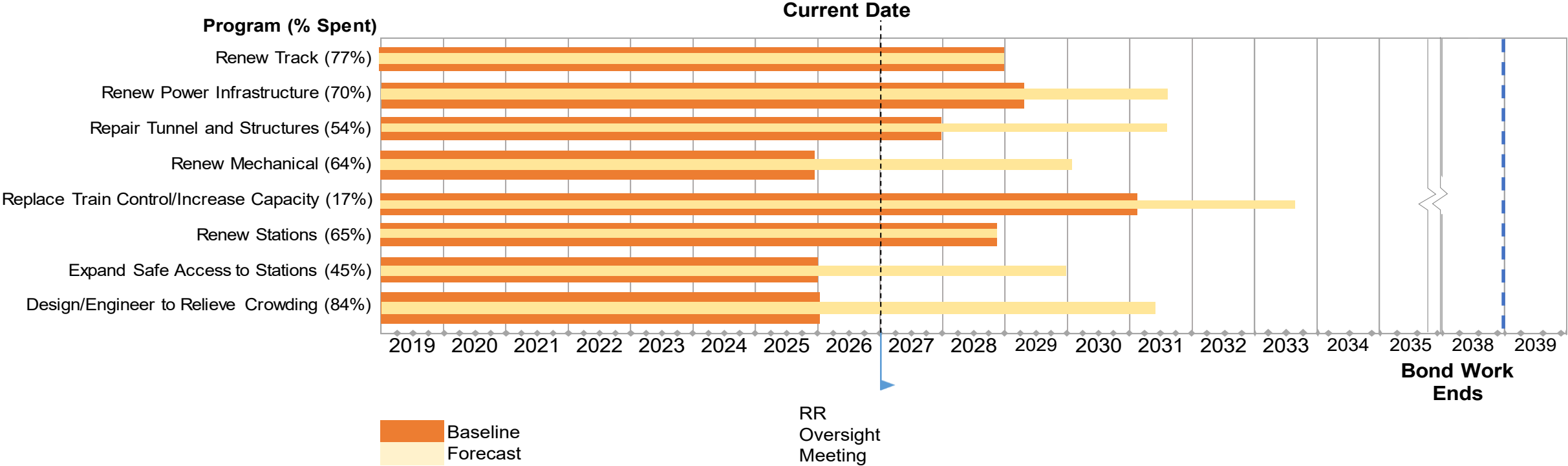
Measure RR Cashflow (\$ Millions): Long-Term Outlook

Program	Expended (thru March 2026)	Expended (thru June 2026)	Period Cashflow (Mar. 2026 – June 2026)	% Expended out of Total Bond Investment	Long Term Expenditure
Renew Track	\$474.7	\$482.1	\$7.4	77%	\$625
Renew Power Infrastructure	\$844.2	\$860.0	\$15.8	70%	\$1,225
Repair Tunnels & Structures	\$292.4	\$295.4	\$3.0	54%	\$549
Renew Mechanical	\$98.2	\$99.4	\$1.2	64%	\$156
Replace Train Control/Increase Capacity	\$68.8	\$68.8	\$0.0	17%	\$400
Renew Stations	\$134.2	\$136.8	\$2.6	65%	\$210
Expand Safe Access to Stations	\$62.5	\$60.5	(\$2.1)	45%	\$135
Design/Engineer to Relieve Crowding*	\$167.3	\$167.4	\$0.1	84%	\$200
Total	\$2,142.3	\$2,170.4	\$28.0	62%	\$3,500

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion



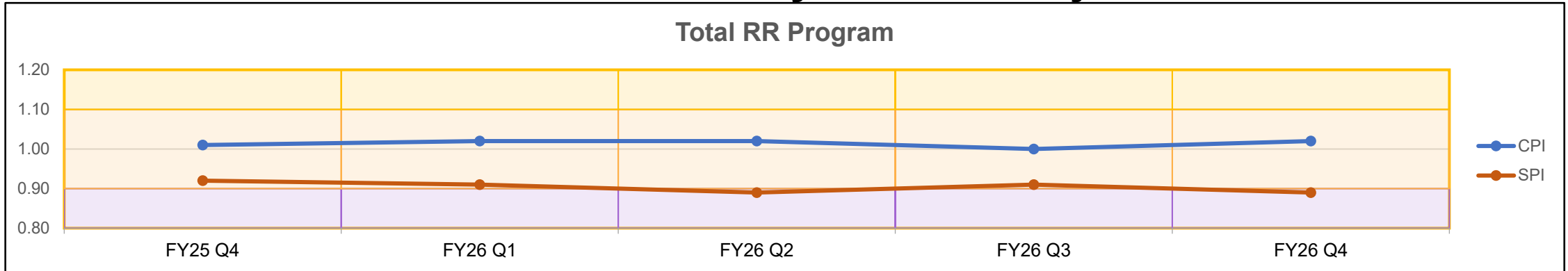
Program Level Schedule Update



Earned Value Rollup by Program As of June 2026

Goal: CPI and SPI between 0.9 and 1.1

RR Only Funded Projects



RR Program	Total RR Budget	Physical % Complete	Planned Value (RR Only)	Earned Value (RR Only)	Accrued to Date (RR Only)	CPI	SPI
Renew Track	\$ 625	80%	\$537.1	\$497.3	\$482.1	0.96	0.86
Renew Power	\$ 1,225	74%	\$924.1	\$905.1	\$860.0	0.98	0.91
Repair Tunnels and Structures	\$ 549	77%	\$394.5	\$422.6	\$295.4	1.09	0.93
Renew Mechanical	\$ 156	70%	\$144.4	\$109.3	\$99.4	1.00	0.70
Replace Train Control/Increase Capacity	\$ 400	29%	\$121.6	\$116.9	\$68.8	0.99	0.96
Renew Stations	\$ 210	77%	\$170.2	\$162.2	\$136.7	1.05	0.95
Expand Safe Access to Stations	\$ 135	57%	\$90.7	\$76.5	\$60.5	0.95	0.91
Design/Engineer to Relieve Crowding*	\$ 200	82%	\$171.2	\$163.8	\$167.4	1.06	0.98
Total	\$ 3,500	70%	\$2,553.9	\$2,453.8	\$2,170.3	1.01	0.92

Note: The CPI and SPI Values are based on the Overall Project Progress. All dollar values are in millions.

CPI – Cost Performance Index

SPI – Schedule Performance Index

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

BART Safety Reliability and Traffic Relief Program (Measure RR)

September 2026



Earned Value Rollup by Program As of June 2026

Goal: CPI and SPI between 0.9 and 1.1

Mixed Funded Projects

RR Program	Total Budget	Physical % Complete	Planned Value	Earned Value	Accrued to Date	CPI	SPI
Renew Track	\$667	74%	\$574.6	\$495.5	\$517.1	0.96	0.86
Renew Power	\$1,466	71%	\$1,136.6	\$1038.6	\$1061.7	0.98	0.91
Repair Tunnels and Structures	\$1,174	75%	\$952.9	\$885.7	\$814.2	1.09	0.93
Renew Mechanical	\$164	65%	\$152.3	\$107.0	\$106.9	1.00	0.70
Replace Train Control/Increase Capacity	\$2,346	29%	\$713.0	\$685.6	\$689.7	0.99	0.96
Renew Stations	\$403	80%	\$340.3	\$322.7	\$306.1	1.05	0.95
Expand Safe Access to Stations	\$409	70%	\$315.3	\$287.4	\$300.9	0.95	0.91
Design/Engineer to Relieve Crowding*	\$741	38%	\$291.9	\$285.0	\$268.2	1.06	0.98
Total	\$7,370	56%	\$4,477.1	\$4,107.5	\$4,064.9	1.01	0.92

Note: The CPI and SPI Values are based on the Overall Project Progress. All dollar values are in millions.

CPI – Cost Performance Index

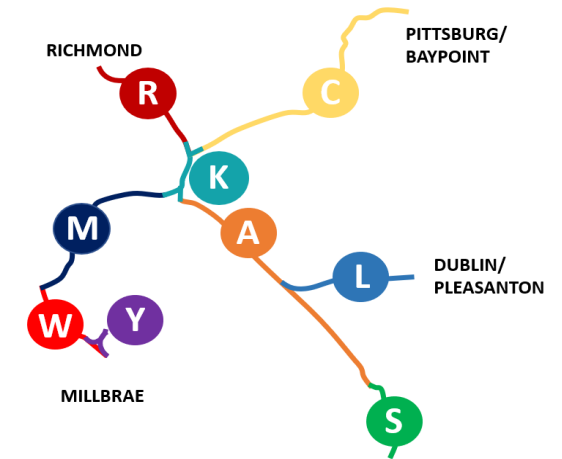
SPI – Schedule Performance Index

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion



Track Program Detail

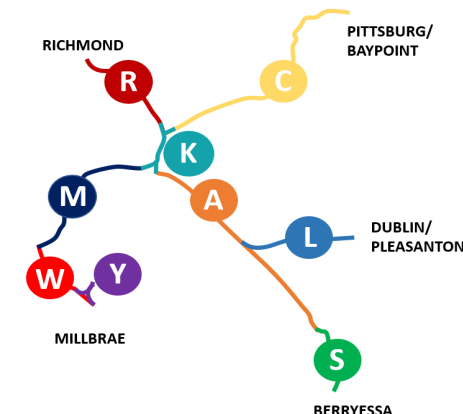
Project	Count
Number of Projects (>25% Spent)	20
CPI <0.9 or >1.1	2
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	5
Number of Project(s) with Quality Reviews Performed in Previous Period	2



Project	Physical % Complete	CPI	SPI	Comments
K-Line Interlocking K23, K25, C15	42%	0.98	0.43	Project is behind schedule due to canceled Weekend Shutdown Schedule, evaluating different delivery methods
Direct Fixation Pads Replacement Systemwide	83%	0.88	0.97	Production costs are higher than planned due to lower production rates & higher-than-expected costs

Power Program Detail

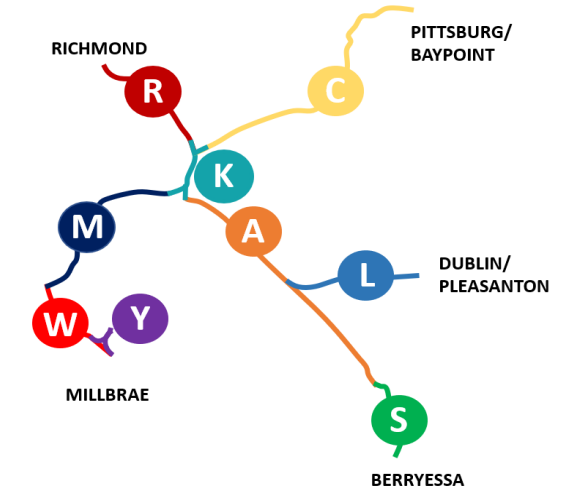
Project	Count
Number of Projects (>25% Spent)	29
CPI <0.9 or >1.1	3
SPI <0.9 or >1.1	5
Number of Risk Register Updates Performed in Previous Period	15
Number of Project(s) with Quality Reviews Performed in Previous Period	2



Project	Physical % Complete	CPI	SPI	Comments
C-Line 34.5kV AC Cable Replacement	27%	0.83	0.54	Reprioritization of projects
PG&E Power feed to MXP Gap Breaker	27%	0.92	0.27	Impacted by coordination with external agencies
Systemwide MPR & Rectifier Renovation	62%	0.97	0.67	Impacted by availability of resources
Replacement of CWC Traction Power Substation	51%	0.93	0.67	Perform additional design work due to differing site conditions
Procurement of Spare Transformers	44%	1.01	0.37	Project scope is being re-evaluated; hence procurement is impacted
Train Control Room UPS Replacement	94%	0.85	0.97	Added costs incurred for demolition of the existing UPS system due to unforeseen site conditions

Tunnels & Structures Program Detail

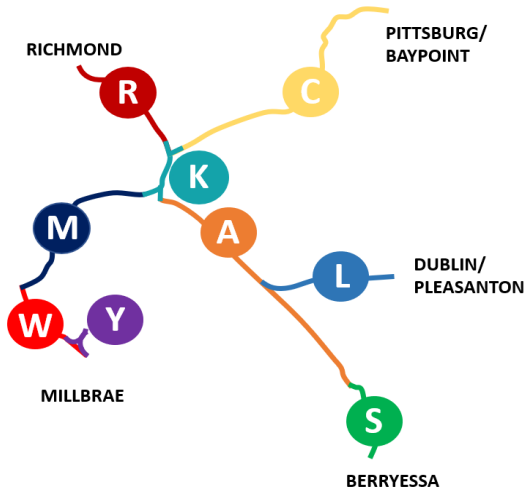
Project	Count
Number of Projects (>25% Spent)	26
CPI <0.9 or >1.1	4
SPI <0.9 or >1.1	5
Number of Risk Register Updates Performed in Previous Period	10
Number of Project(s) with Quality Reviews Performed in Previous Period	1



Project	Physical % Complete	CPI	SPI	Comments
Slope Stabilization (AC, CCC, SFC)	75%	0.68	0.75	Delay carried over from extended environmental clearance process
Substation Roofs	64%	0.76	0.64	Additional safety requirements & training impacted the cost and schedule
Wayside Signage Inspection and Inventory	57%	0.64	0.57	Resource availability with competing priority projects
Slope Stabilization on M&L Lines	51%	1.41	0.52	Change in delivery method, permitting delays, & resource availability
Aerial Catwalk Renewal	49%	1.06	0.83	Resources availability with competing priority projects

Mechanical Program Detail

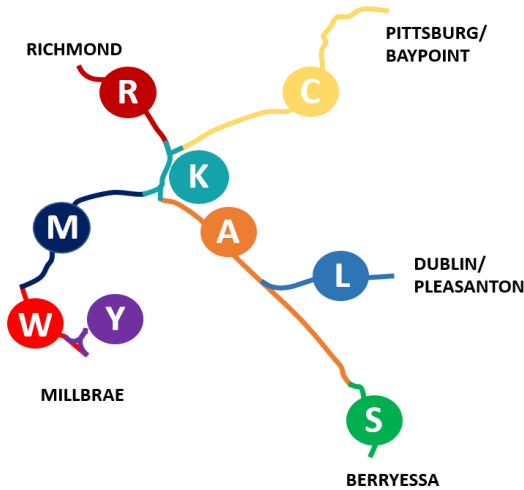
Project	Count
Number of Projects (>25% Spent)	23
CPI <0.9 or >1.1	1
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	2
Number of Project(s) with Quality Reviews Performed in Previous Period	2



Project	Physical % Complete	CPI	SPI	Comments
Replace Sewage Pumps	53%	0.88	0.57	Construction at the remaining 3 stations impacted due to unavailability of resources
Transbay Tube Dampers Overhaul	89%	1.09	0.89	Procurement effort is optimized, and schedule is impacted by unavailability of resources

Renew Stations Program Detail

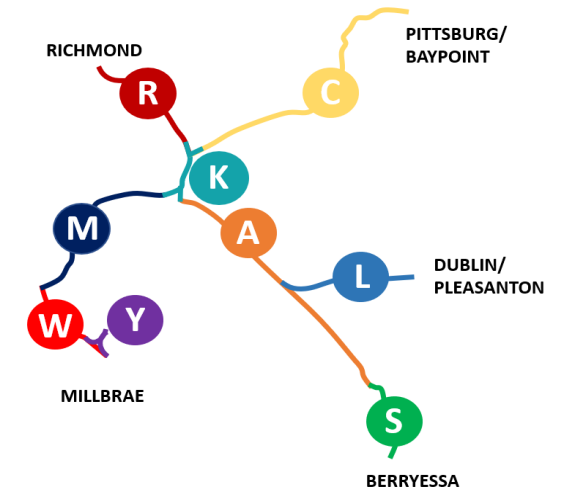
Project	Count
Number of Projects (>25% Spent)	11
CPI <0.9 or >1.1	0
SPI <0.9 or >1.1	1
Number of Risk Register Updates Performed in Previous Period	1
Number of Project(s) with Quality Reviews Performed in Previous Period	0



Project	Physical % Complete	CPI	SPI	Comments
Market Street Escalators Project	70%	1.01	0.87	Production delays related to the escalators have affected progress

Station Access Program Detail

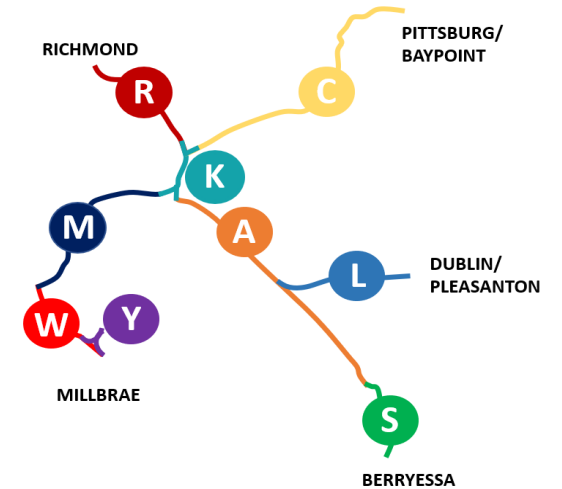
Project	Count
Number of Projects (>25% Spent)	28
CPI <0.9 or >1.1	0
SPI <0.9 or >1.1	4
Number of Risk Register Updates Performed in Previous Period	6
Number of Project(s) with Quality Reviews Performed in Previous Period	1



Project	Physical % Complete	CPI	SPI	Comments
Pittsburg Bay Point Mobility Improvement	33%	1.02	0.57	Impacted by agreement approvals from external agency
Dublin/Pleasanton Station Access Improvements	16%	0.94	0.31	Delay in design review and approval
Public Address System Improvement	14%	0.92	0.69	Project procurement delayed due to Union Challenge
MacArthur Station Active Access Improvements	28%	1.04	0.68	Impacted by permit coordination with external agency

Relieve Crowding* Program Detail

Project	Count
Number of Projects (>25% Spent)	7
CPI <0.9 or >1.1	0
SPI <0.9 or >1.1	0
Number of Risk Register Updates Performed in Previous Period	1
Number of Project(s) with Quality Reviews Performed in Previous Period	1



Project	Physical % Complete	CPI	SPI	Comments
There are no projects with CPI and SPI outside the range of 0.9 and 1.0				

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

5. A. 1 Committee Q&A



5. B. Measure RR Program Updates



5. B. 1 Small Business Outreach



RR Program Update – Small Business Outreach

Program	Total RR Commitment	Total RR SB Commitment	SB Commitment %	# of SB Contracts	Total RR Payments on RR Contracts	RR Payments to SBs	SB Payment %
Renew Track	\$171.1 M	\$40.8 M	24%	203	\$154.4 M	\$38.5 M	25%
Renew Power	\$508.2 M	\$144.7 M	28%	507	\$405.5 M	\$155.9 M	38%
Repair Tunnels & Structures	\$172.5 M	\$39.5 M	23%	241	\$142.4 M	\$25.0 M	18%
Renew Mechanical	\$42.0 M	\$15.1 M	36%	108	\$33.2 M	\$13.2 M	40%
Replace Train Control/Increase Capacity	\$69.6 M	\$14.0 M	20%	231	\$55.1 M	\$8.8 M	16%
Renew Stations	\$166.1 M	\$32.3 M	19%	164	\$121.4 M	\$19.7 M	16%
Expand Safe Access to Stations	\$26.7 M	\$7.6 M	28%	196	\$24.7 M	\$7.4 M	30%
Design/Engineer to Relieve Crowding	\$146.9 M	\$36.4 M	25%	246	\$133.4 M	\$36.5 M	27%
Total	\$1,303 M (+55M)	\$330 M (+3M)	25% (-1%)	1895 (+21)	\$1,070 M (+64M)	\$305 M (+15M)	29%

Notes: All amounts are based on RR fund percent only. Amounts are updated to June 30, 2026. Includes formal contracts only; does not include informal purchases or work performed by BART's own forces. SB totals include DBEs, MSBES, SBs, and LSBs. Sources: RR commitments are based on RR Requisitions report and PeopleSoft Work Plans application. RR% for each project is based on Financial Analysts' report, RR Funds / Total Project Budget. Payments based on PeopleSoft and B2GNow.



RR Program Update - Small Business Outreach

2026 Outreach Highlights

- **41** outreach events held in fiscal year 2026
- Average audience of **50** attendees
- 3rd Annual Small Business Summit (BHQ) completed
- Over 200 participants

Location	# of Outreach Events
Burlingame	1
Hayward	2
Oakland	10
San Jose	1
Virtual	27
Total	41

RR Program Update - Small Business Outreach



Photo: BART staff organizing outreach table in preparation for the East Bay Procurement Summit

Recently Completed Events

Date	Event	Location
July 29, 2026	Access to Capital Mixer	San Francisco, CA
August 6, 2026	Meet the Primes	Oakland, CA
August 20, 2026	Procurement Matchmaking and Networking, Hispanic Chamber of Commerce	Oakland, CA

Upcoming Events

Date	Event	Location
September 23, 2026	Meet Small and Emerging Businesses, Business Outreach Committee	Oakland, CA
October 22, 2026	DBE Certifications Webinar	Virtual
TBD	How to do Business with BART	Virtual

5. B. 2 10 Minute Break



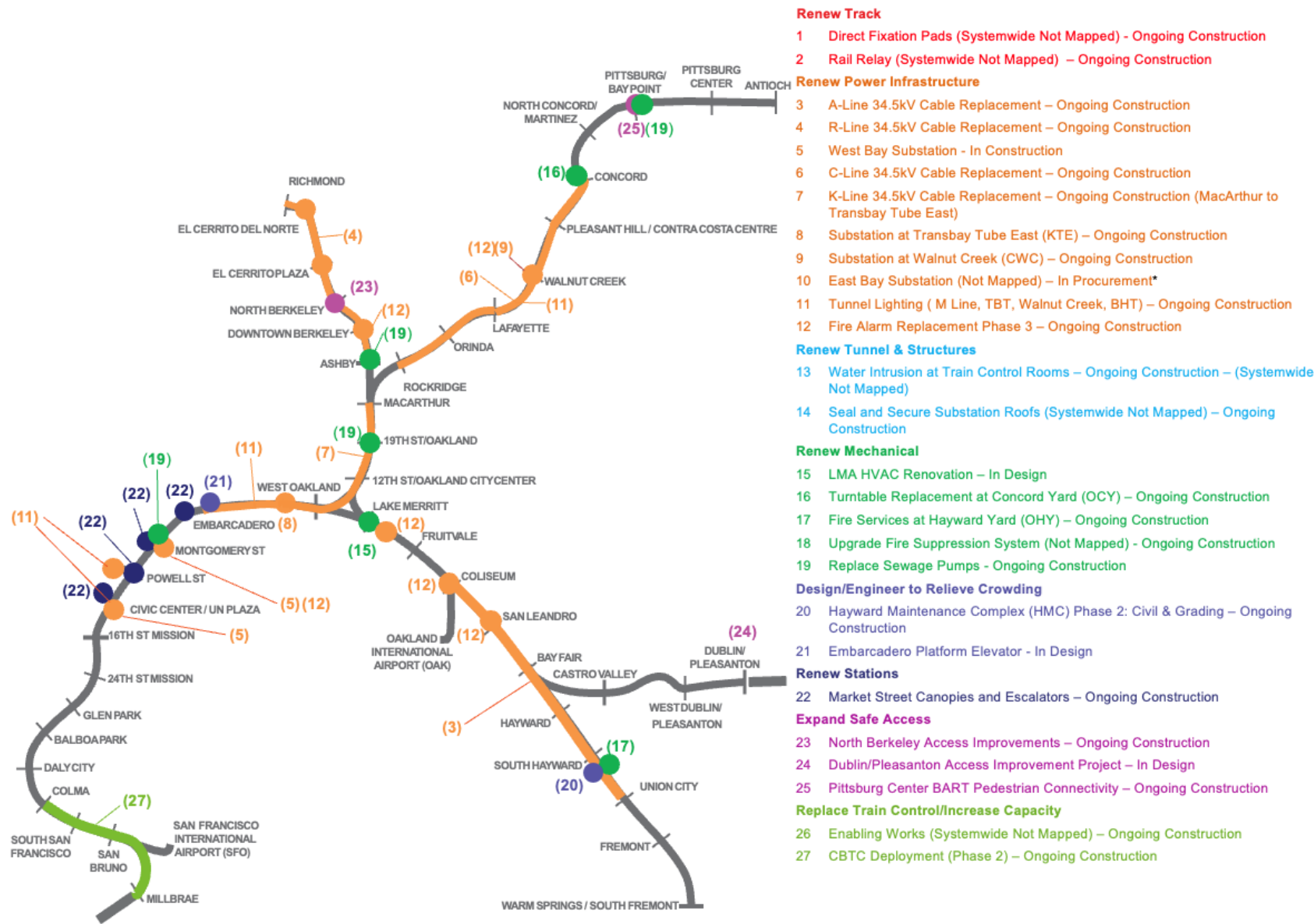
5. B. 3 Program Status & Milestones



Work Progress Since Last Meeting



Examples of Active RR Projects (April - June 2026)



Individual Program Milestones

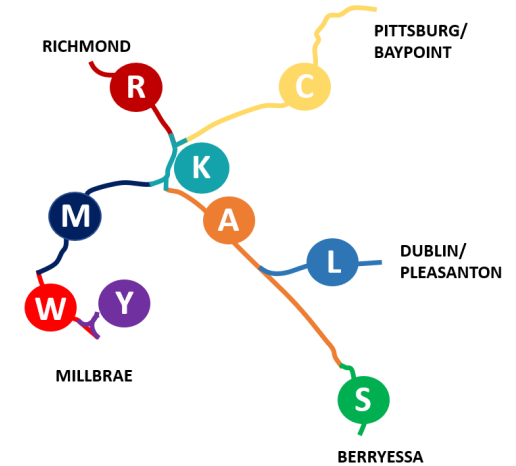


Renew Track

STATUS & MILESTONES

EXPENDED Thru 06/2026: \$482.1
 TOTAL PROGRAM VALUE: \$625
 PERIOD CASHFLOW: \$7.4

All dollar values are in millions



STATUS – Renew Track

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	0	1	9	12	22

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
- Completed C line Safety Limit Rail Relay 0.49 miles - Completed M line Safety Limit Rail Relay 1.34 miles - Completed R line Safety Limit Rail Relay 0.76 miles	- Commence Construction for A85 Interlocking - Advertise for Bid Direct Fixation Fasteners Material	- Completion of Construction for A77 Interlocking - Substantial Completion of Construction for A85 Interlocking	Completion of C Line Maintenance Limit Rail Relay 1 mile

Watchlist:

- None

FY27 Q1: Milestone for 'Completion of C Line Maintenance Limit Rail Relay 4.6 miles' postponed due to A85 Interlocking Project

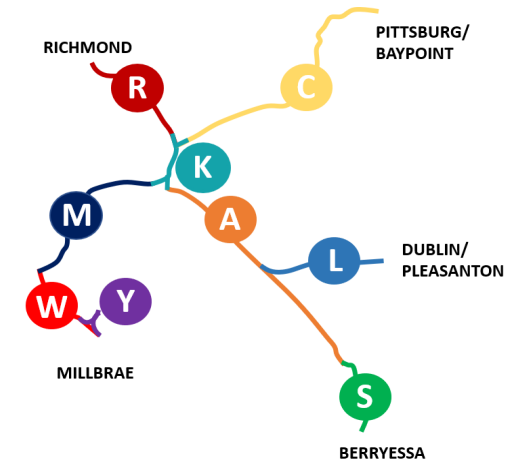
Italic: Newly added and modified milestones from previous report.



Renew Power

STATUS & MILESTONES

EXPENDED Thru 06/2026: **\$860.0**
 TOTAL PROGRAM VALUE: **\$1,225**
 PERIOD CASHFLOW: **\$15.8**
All dollar values are in millions



STATUS – Renew Power Infrastructure

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	3	5	19	8	35

MILESTONES

Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
<i>Completed Construction of Oakland Transition Structure (KTE) Traction Power Substation Replacement</i>	- Notice of Award for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Substations - Commence Construction for 34.5kV Cable Replacement from Oakland Transition Structure (KTE) to Washington St. Substation (KWS), 23rd St. Substation (KTT) to MacArthur St. Substation (KMA) <i>Completion of Construction of Battery Replacement for Train Control Rooms (54 Locations)</i>	- Notice to Proceed for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Traction Power Substations <i>Issued for Bid MET-G Generator Replacement Project</i>	<i>Advertise for Bid MET-G Generator Replacement</i>

Watchlist:

- Substation Construction
- 34.5 kV Cable & Fiber Replacement Project

Italic: Newly added and modified milestones from previous report.

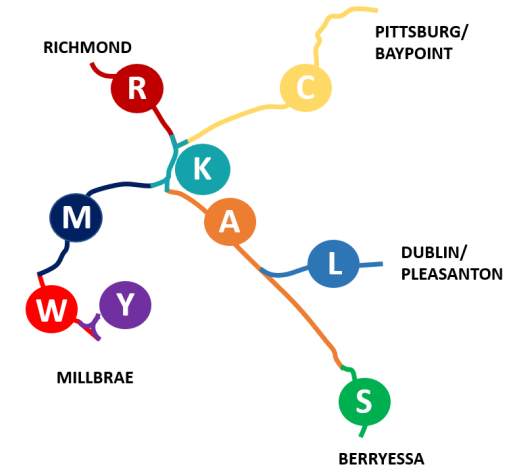


Tunnels & Structures

STATUS & MILESTONES

EXPENDED Thru 06/2026: **\$295.4**
 TOTAL PROGRAM VALUE: **\$549**
 PERIOD CASHFLOW: **\$3.0**

All dollar values are in millions



STATUS – Repair Tunnels & Structures

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	2	5	6	14	27

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
- Issued Notice of Award for Slope Stabilization of in City of Walnut Creek at Northwest corner of Highway 24 near the I-680 Interchange (MW-12) - Substantially Completed Slope Stabilization Systemwide (4 locations)	- Substantial Completion Slope Stabilization Systemwide (3 locations) - Commence Construction for Slope Stabilization of in City of Walnut Creek at Northwest corner of Highway 24 near the I-680 Interchange (MW-12)	- Substantial Completion Slope Stabilization Systemwide (3 locations) <i>Completion of Construction for Water Intrusion at Train Control Rooms (Package 2 with 5 locations)</i>	<i>Substantial Completion Slope Stabilization Systemwide (4 locations)</i>

Watchlist:

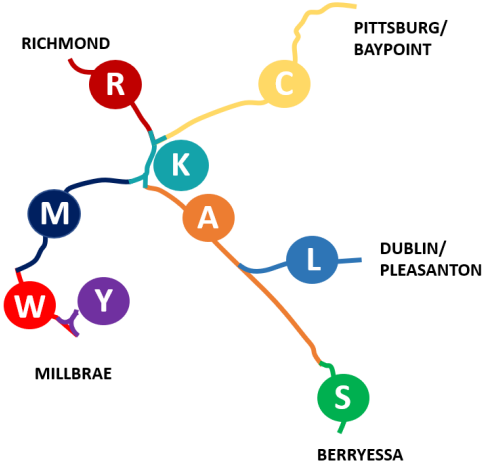
- None

Italic: Newly added and modified milestones from previous report.



Renew Mechanical STATUS & MILESTONES

EXPENDED Thru 06/2026: **\$99.4**
TOTAL PROGRAM VALUE: **\$156**
PERIOD CASHFLOW: **\$1.2**
All dollar values are in millions



STATUS – Renew Mechanical

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	3	1	5	16	25

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
	Completion of Maintenance Acceptance for Fire Services at Hayward Yard	<i>Issue for Bid for HVAC Renovation at Lake Merritt Administration (LMA) Building</i>	<i>Advertise for Bid HVAC Renovation at Lake Merritt Administration (LMA) Building</i>

Watchlist:

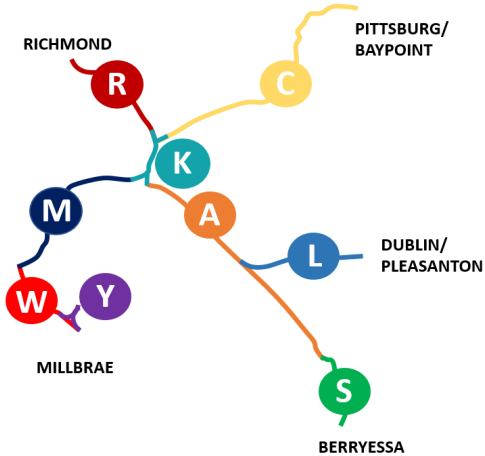
- Replacement of Sewage Pumps

Italic: Newly added and modified milestones from previous report.



Replace Train Control STATUS & MILESTONES

EXPENDED Thru 06/2026: \$68.8
TOTAL PROGRAM VALUE: \$400
PERIOD CASHFLOW: \$0.0
All dollar values are in millions



STATUS – Replace Train Control / Increase Capacity

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	0	0	5	1	6

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
- Commenced Balboa Park Train Control Room Installation - Completed M-Line Installation Design - Completed Lake Merritt Wayside Installation Design	- Commence M-Line Wayside Installation - Completion of Balboa Park Train Control Room Installation - Completion of Vehicle Interface Control Documents	- Completion of CBTC Wayside Equipment Installation at San Francisco Airport Station - Completion of Daly City Train Control Room Installation	<i>Complete Wayside Installation at the W and Y Lines (Phase 2)</i> <i>Commence Train Control Room Installation at the A-Line (Phase 4)</i>

Watchlist:

- None

Italic: Newly added and modified milestones from previous report.

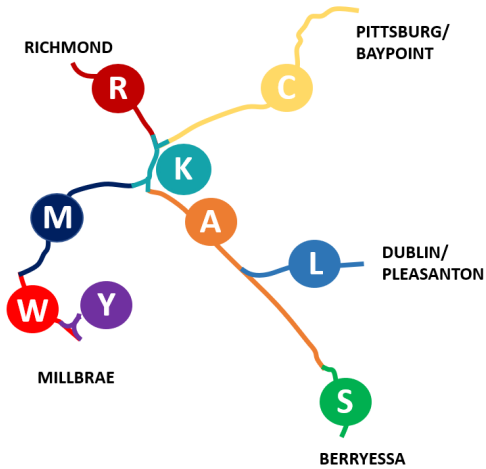


Renew Stations

STATUS & MILESTONES

EXPENDED Thru 06/2026: **\$136.8**
TOTAL PROGRAM VALUE: **\$210**
PERIOD CASH FLOW: **\$2.6**

All dollar values are in millions



STATUS – Renew Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
2	1	0	2	6	11

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
Completed Construction of S3 Street Escalator at Civic Center Station	Commence Construction of S1, S2 and S8 Street Escalators at Powell St., S1 and S6 Street Escalators at Embarcadero Street, and S8 Street Escalator Montgomery St.	- Substantial Completion of Market Street Entry Canopies - Completion of Construction of S5 Street Escalator at Civic Center Station	

Watchlist:

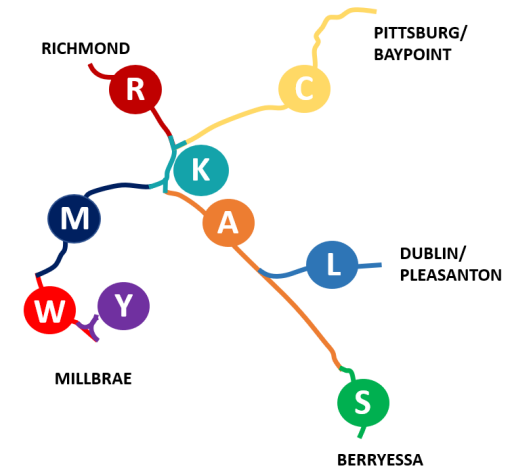
- Construction of Escalators

Italic: Newly added and modified milestones from previous report.



Station Access STATUS & MILESTONES

EXPENDED Thru 06/2026: **\$60.5**
 TOTAL PROGRAM VALUE: **\$135**
 PERIOD CASHFLOW: **(\$2.1)**
All dollar values are in millions



STATUS – Expand Safe Access to Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
5	8	0	8	16	37

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
- Issued Notice of Award for Wayfinding Improvements Phase 4.1 - Completed Construction of SR2B-funded BART Pedestrian Connectivity at Pittsburg Center - Completed Construction of Civic Center Access Improvement Project	- Issue for Bid PA System Improvement Project <i>Issue for Bid Dublin/Pleasanton Station Access Improvements</i> - Notice to Proceed for Wayfinding Improvements Phase 4.1 - Completion of Construction of <i>SR2B-funded</i> Walnut Ave Phase 2 Bikeway connecting to Fremont Station	- Completion of Construction of N. Berkeley Station Access Improvement Project - Completion of Construction of SR2B-funded Clement Ave/Tilden Wy: Broadway/Tilden Intersection connecting to Fruitvale Station - Completion of Construction of <i>SR2B-funded</i> BART Pedestrian At-Grade Railroad Crossing at Union City Station <i>Advertise for Bid for Pittsburg/Bay Point Shared Mobility Improvement Project</i> <i>Advertise for Bid for MacArthur Station Active Access Improvements</i>	<i>Advertise for Bid for Dublin/Pleasanton Station Access Improvements</i> <i>Notice of Award MacArthur Station Active Access Improvements</i> <i>Completion of Construction SR2B-funded Ohlone Greenway Modernization and Safety Project connecting to N. Berkeley Station</i>

Watchlist:

- MacArthur Station Active Access Improvements

Italic: Newly added and modified milestones from previous report.

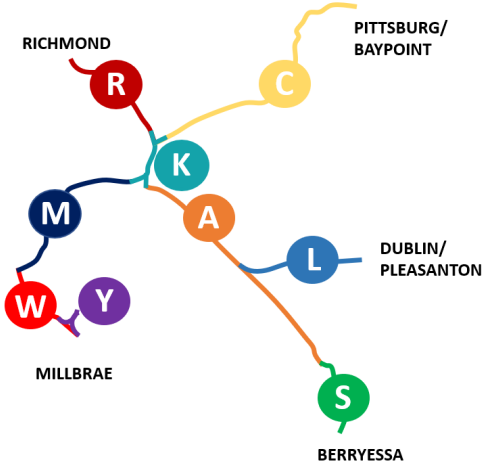


Relieve Crowding*

STATUS & MILESTONES

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

EXPENDED Thru 06/2026: **\$167.3**
TOTAL PROGRAM VALUE: **\$200**
PERIOD CASHFLOW: **\$0.1**
All dollar values are in millions



STATUS – Design / Engineer to Relieve Crowding*

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
2	2	0	1	3	8

MILESTONES			
Completed (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)	Q2 (Oct 2026 – Dec 2026)	Q3 (Jan 2027 – March 2027)
	<i>Issue for Bid for Embarcadero Platform Elevator Project</i>	<i>Advertise for Bid for Embarcadero Platform Elevator Project</i> <i>Issue for Bid for Hayward Maintenance Complex Phase 2 (HMC2) Project</i>	<i>Notice of Award for Embarcadero Platform Elevator Project</i>

Watchlist:

- Hayward Maintenance Complex Phase 2 (HMC2) Project

Italic: Newly added and modified milestones from previous report.



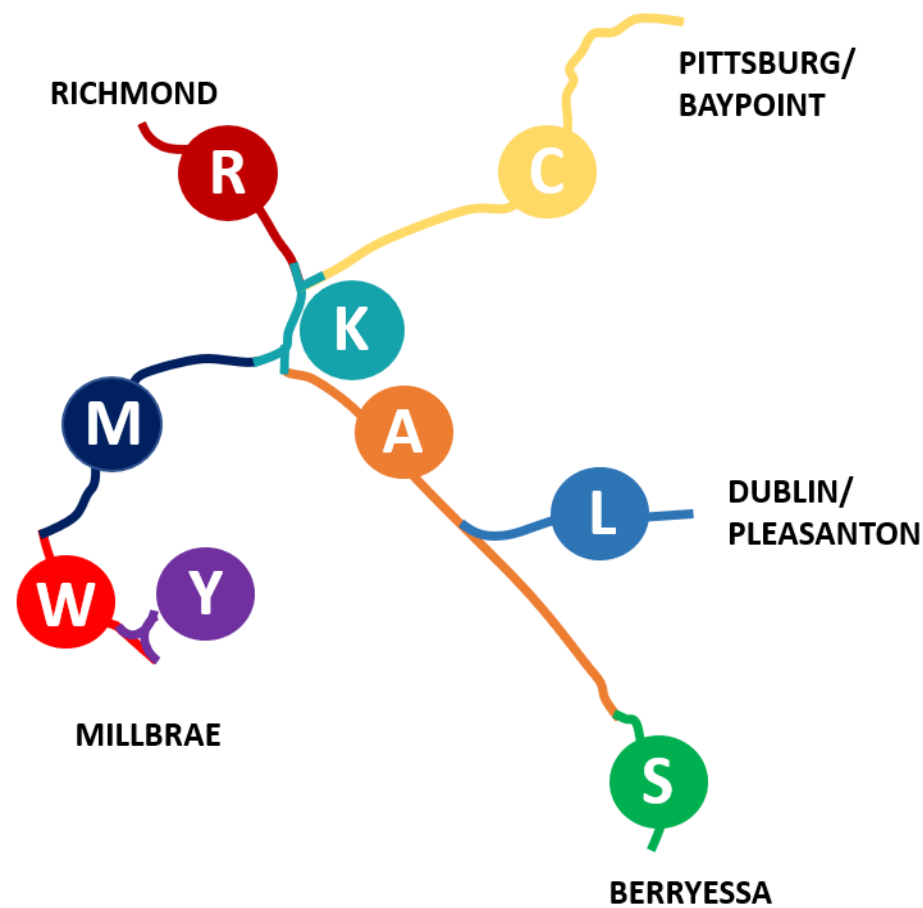
5.B.4 Committee Q&A



Thank You !



Map Key



A	A-Line	Alameda; Lake Merritt – Fremont
C	C-Line	Concord; Rockridge – Pittsburg/Bay Point
K	K-Line	12 th St./Oakland City Center - MacArthur
L	L-Line	Livermore; Castro Valley - Dublin/Pleasanton
M	M-Line	West Oakland – Daly City
R	R-Line	Richmond; Ashby – Richmond
S	S-Line	San Jose, Silicon Valley; Warm Springs – Berryessa
W	W-Line	West Bay; Colma – Millbrae
Y	Y-Line	San Francisco International Airport (SFO)

Acronyms

ADA	Americans with Disabilities Act
BFS	BART Facility Standards
CBTC	Communication Based Train Control
CPI	Cost Performance Index
CPPSR	Capital Programs & Projects Status Report
CPUC	California Public Utility Commission
CQMP	Construction Quality Management Plan
DBE	Disadvantaged Business Enterprise
DQMP	Design Quality Management Plan
EAC	Estimate At Completion
EPS	Enterprise Project Structure
ETC	Estimate to Complete
EVM	Earn Value Management
GAO	Government Accountability Office
HMC	Hayward Maintenance Complex
IOP	Interim Operating Plan
ISO	International Organization for Standardization
LSB	Local Small Business
MPR/MPSR	Monthly Project Status Review

MSBE	Micro Small Business Entity
MW	Maintenance Way
OCIO	Office of the Chief Information Officer
OID	Office of Infrastructure Delivery
OIG	Office of Inspector General
PA	Public Announcement
PMI	Project Management Institute
PMP	Project Management Professional
PTASP	Public Transportation Agency Safety Plan
PXP	Project Execution Plan
QMS	Quality Management System
QPU	Quarterly Project Update
RWP	Roadway Worker Protection
SB	Small Business
SPI	Schedule Performance Index
SRB	Safe Routes to BART
SSWP	Site Specific Work Plan
TCMP	Train Control Modernization Program
WBS	Work Breakdown Structure

