

Triennial DBE Goal for FFY17-FFY19 for the Federal Transit Administration



Prepared by the BART Office of Civil Rights
August 1, 2016

San Francisco Bay Area Rapid Transit District (BART) Triennial DBE Goal for FFY 2017-2019

Executive Summary

Pursuant to 49 CFR 26.45, BART sets an overall triennial DBE goal every three years. BART's DBE attainment each year is judged against the overall goal by the FTA. This document presents BART's triennial DBE goal for FFY17-19 as well as the methodology used to establish the goal. There were 8 stages involved in establishing the triennial goal.

- 1. Projecting BART's contracts to be funded by the FTA from FFY17-FFY19
- 2. Establishing the type of spending (Construction, Procurement, A&E) of each projected contract
- 3. Defining BART's market area
- 4. Availability of DBEs in BART's market area within each type of spending
- 5. Step One: Calculation of BART's base figure DBE goal
- 6. Step Two: Adjusted Triennial DBE goal based on DBE attainment in past 3 years
- 7. Public Comment
- 8. Race Neutral and Race Conscious Components of the Overall DBE Goal

BART has determined that its triennial goal for FFY17-19 will be 17%, with a race/gender conscious goal of 4% and a race/gender neutral goal of 13%.

1. Projecting BART's contracts to be funded by the FTA from FFY17-FFY19

BART's Planning, Development and Construction (PD&C) Department and Maintenance and Engineering (M&E) Department were asked to project their FTA funded contracts for the next three years. The two departments provided the following list of projected contracting opportunities and projected dollar amounts. In the case of the M&E projected contracts, M&E provided the estimated contract amount and OCR multiplied that amount by 80% to estimate the FTA amount. PD&C provided both the estimated contract amounts and the FTA amounts.

Table 1 – Projected FTA-Funded Projects FFY17-19

Procurement Type	Project Name or Description	Estimated Amount	Estimated FTA Amount
M&E		·	
Construction	15TC000 Water Intrusion at Aerial Stations	\$5M to \$7M	4,800,000
Construction	15CQ-001 Track Joint Removal (Holland Welder)	Approx. \$2M	1,600,000
80% Construction / 20% Procurement	15CQ-001 At-Grade Interlocking Replacements	Approx \$10M	8,000,000
60% Construction / 40% Procurement	15EK-120A San Leandro Substation Replacement	\$3.5M	2,800,000
60% Construction / 40% Procurement	New substations (2 ea up to 5 ea @ \$4M/ea)	\$8M to \$20M	11,200,000
Procurement	20CE-001 Yard Switch Machine Replacements	\$4M to \$8M	4,800,000
Procurement	20LT000 Station MUX Replacements	\$3M to \$5M	3,200,000
Procurement	SFOx Train Control Room Logic Equip Replacement	\$2M to \$4M	2,400,000
Procurement	Replace Mainline Switch Machine Power and Control Cables	Approx \$2M	1,600,000
Procurement	#10 Turnout Speed Reduction	Approx \$1M	800,000
Procurement	Remote Prohibits/Remote Speed Restrictions	Approx \$1M	800,000

Procurement Type	Project Name or Description	Estimated Amount	Estimated FTA Amount
Procurement	Migrate A50 MUX Track Circuits to A60 Control Zone	Under \$1M	640,000
Procurement	Station Platform Antenna Replacement	Approx \$200k	160,000
Procurement	Two Wayside Signals at C57 Interlocking	Approx \$100k	80,000
Procurement	School Street Equipment Replacement	Approx \$100k	80,000
30% Construction / 70% Procurement	Destination Sign System (DSS) Replacement	\$5M to \$7M	4,800,000
20% Construction / 80% Procurement	Trunked Radio	\$30M	24,000,000
PD&C			
A&E	On Call General Engineering Consultants	\$120,000,000	\$40,000,000
A&E	On Call Construction Management Consultants	\$90,000,000	\$30,000,000
Construction	Hayward Maintenance Complex: Central Warehouse	\$25,000,000	\$2,500,000
Construction	Hayward Maintenance Complex: Maintenance & Engineering Shop	\$66,000,000	\$6,600,000
Construction	Hayward Maintenance Complex: Vehicle Overhaul & Heavy Repair	\$136,000,000	\$13,600,000
Procurement	Train Control Modernization Program	\$5,000,000,000	\$100,000,000
Construction	BART ADA Pilot Projects, Hearing Loop	300,000	240,000
Construction	Accessibility Improvements at Various BART Stations	1,000,000	800,000
Construction	BART Elevator Area LED Lighting Improvements	300,000	240,000
Construction	PA System Improvements	1,000,000	800,000
Construction	Accessibility Improvement Program – Phase 1	8,000,000	6,400,000

2. Establishing the spending type of each projected contract

BART did not divide its construction activities into 6-digit NAICS codes, instead categorizing spending activities into 2-digit NAICS or Construction, Procurement (from either Manufacturers or Wholesalers), and Engineering (Engineering and Construction Management). This was done because the bidders lists, the source for the availability measure, are categorized in that way and not be scopes of work which could be assigned a 6-digit NAICS industry code. Trucking was considered part of Construction since it is defined that way in BART's contract compliance process. Some of the M&E contracts involve both Construction and Procurement. M&E and PD&C personnel categorized projects as either Construction, Procurement (or both), or Engineering.

3. Defining BART's market area

BART's market area for construction has traditionally been its 4-county service area: Alameda, Contra Costa, San Francisco, and San Mateo counties, which contained the substantial majority of BART bidders. The market area has been slowly expanding. When looking at prime and subcontractor bidders from 2011 to 2014 – the years of BART's in-process disparity study – 69% are from the 4-county service area, below the threshold of 70%. This led the Disparity Study team, Miller3, to look at a broader market area for construction: the traditional 9-county Bay Area region. For this report BART followed the lead of Miller3, augmenting five additional counties, in order to be well above the 70% threshold. Santa Clara especially makes sense since BART service is expanding to Santa Clara County in partnership with VTA in the next few years.

86% of BART bidders on construction contracts are from the 9 counties. More impressively, 91% of DBE bids (M/WBEs on non-federal contracts) are from the 9-county area.

Table 2 - Market Area for Construction

BART's Market Area for Construction Contracts	Percent of Construction Bidders (Prime and Subcontractor)	Percent of DBE or MWBE Bidders
Alameda	35%	38%
Contra Costa	10%	6%
San Francisco	17%	26%
San Mateo	6%	5%
Santa Clara	8%	11%
Marin	2%	1%
Sonoma	3%	1%
Solano	4%	3%
Napa	1%	0%
Total	86%	91%

For other types of procurement for this process, BART is also utilizing the market area as defined by the in-process Disparity Study. For Architecture and Engineering this is the Metropolitan Statistical Area (MSA): BART's original four-county service area: Alameda, Contra Costa, San Francisco, and San Mateo counties, plus Marin County. For Professional Services (non-engineering) and Other Services the market areas are the state of California. For Procurements, the market area is national (US).

4. Availability of DBEs in BART's market area within each type of spending

The FTA lists five options for determining DBE availability:

- DBE Directories and Census Bureau data
- Bidders list
- Use data from a disparity study
- Use the goal of another DOT recipient
- Alternative methods

BART utilized a combination of the 2nd and 3rd options. BART compiled bidders lists and a small purchase vendor list to the Disparity Study team, Miller3. Miller3 then created DBE availability rates by combining bidders lists with lists of BART vendors on smaller-size procurements. For this Triennial Goal report, availability is defined as the ratio of the number of ready, willing, and able (RWA) Disadvantaged Business Enterprises (DBEs), i.e. bidders on BART projects, for a particular type of spending and the number of all RWA firms, i.e. bidders on BART projects, for the same type of spending. DBEs are certified by one of several public agencies in California, with a centralized list called the California Unified Certification Program (CUCP), maintained by CALTRANS.

Table 3 - DBE Availability by Category of Spending

Area of Spending	Market Area	DBE Availability
Construction	9-county Bay Area	22.91%
Procurement	National	2.93%
Architecture and Engineering	5-county MSA	29.82%

Goal Setting Methodology, Section 26.45

5. Step One - Calculation of BART's Base Figure, Section 26.45

The overall DBE goal – called Step 1 by the FTA – is found by finding the dollar amount and percent of work for each type of spending and multiplying this by the availability of DBEs for each type of spending. The results for each procurement type are added to obtain a weighted average (the Step 1 goal). The Amount of Work and the Percent of All Work are drawn from Table 1 while the DBE Availability comes from Table 3.

Table 4 - Step One Calculation

Type of Spending	Amount of Work	Percent of All	DBE	Percent of Work by
Type of Spending	(FTA)	Work	Availability	DBE Availability
Construction	58,620,000	21.5%	22.91%	.0492
Procurement	144,320,000	52.9%	2.93%	.0155
Engineering (CM/GEC)	70,000,000	25.6%	29.82%	.0765
TOTAL	272,940,000			.1412

The Step 1 DBE goal for BART is 14.12% for the FFY17-19 period.

6. Step Two: Adjust Base Figure, if necessary

Step 2 makes adjustments to the Step 1 goal. The primary adjustment is to take into account the level of DBE attainment over the past three years, using a median which eliminates extremes, whether high or low.

The nature of Procurements and A&E does not change substantially from year to year, so past DBE attainment is a good predictor for future DBE attainment within those types of spending. The nature of FTA-funded construction spending for FFY 2017-19 is expected to be sufficiently similar to that of FFY2014-16 in order to utilize the DBE attainment from FFY2014-16 to make this Step 2 adjustment. BART determined its DBE attainment for the past three fiscal years based on the uniform reports submitted to FTA:

Table 5 - BART DBE Attainment FFY14-16

Reporting Period	DBE Attainment
FFY14	33.40%
FFY15	17.82%
Semi-annual 1, FFY16	20.08%
Median	20.08%

The median of 3 items is calculated by taking the middle of the three. This results in a median DBE attainment of 20.08% for FFY14-16. BART concludes that 20.08% is sufficiently different from the Base Figure of 14.12% that a Step 2 adjustment is necessary.

The Step 2 adjustment is obtained by averaging the Step 1 goal, 14.12%, with the median of past DBE attainment, 20.08%. This results in an initial Step 2 DBE goal of 17.10%. BART prefers to have an integer Triennial Goal, so the initial Step 2 goal was rounded to 17%.

Table 6

BART FFY17-19 Proposed Triennial DBE Goal 17%

Disparity Studies in the Region

We also look at disparity studies carried out by other transit agencies in the last five years to look at DBE availability and utilization. Two transit agencies in the region (one statewide) conducted disparity studies since 2010, the San Francisco Municipal Transportation Agency (SFMTA) and the California Department of Transportation (CALTRANS).

In their 2015 study, SFMTA showed a utilization rate of 13.5% from 2009 to June 2015 for DBEs, while it increased to 18.3% when counting all M/WBEs regardless of size. ("Disadvantaged Business Enterprise Availability, Utilization, and Disparity Study for the San Francisco Municipal Transportation Agency," 2015, pg. 25). Related to availability, the study showed an availability of 17.6% for M/WBEs. (Ibid, pg. 22) All of these rates are sufficiently close to BART's proposed triennial DBE goal of 17% to not warrant any adjustments.

CALTRANS, in their 2012 study, had an availability percentage of 18.1% for M/WBEs statewide. ("Availability and Disparity Study, California Department of Transportation," BBC Research & Consulting, 2012, pg. 4-12) Similar to the SFMTA results, the CALTRANS rate is close to BART's proposed goal and no adjustments are called for.

7. Public Comment

A. Consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations.

BART consulted with minority, women's and general contracting groups through its Business Advisory Council (BAC), which also includes community organizations. BART presented the proposed Triennial Goal and Methodology at the face-to-face BAC meeting June 29. A lengthy discussion followed. BART also sent all BAC members an email with a link to the full study and goal.

BART consulted by email with all DBE firms from the BART service area (4-county service area plus new county to be served Santa Clara). We did this by downloading the list of California-certified DBE firms from the CUCP website. Then we sorted by zip code to select only those firms with a zip code within the 5 counties. This resulted in a list of 897 DBE firms. BART composed an email that referenced the Triennial Goal study. The email was sent to the 897 DBEs on July 1, 2016.

Two DBE firms responded to the email:

Table 7 - OCR Public Comments, BART Triennial DBE Goal Setting, 2016

Date	Name	Company	Email	Telephone	Comment
7/1/16	Ken	Ojo	Ken.castle@ojotech.com	510-257-1804	1) Net worth limit
	Castle	Technology			not realistic in
					California. 2) DOT
					provides no advice or
					training to grantees
					on net worth. 3) Each
					agency interprets net
					worth in a different
					way.
7/6/16	Miles	Stevens and	mstevens@stevens-	415-397-6500	Wanted to know the
	Stevens	Associates	arch.com		goal setting process
					and BART utilization
					rates. Requested
					reports.

B. A published notice announcing your proposed overall goal before submission to the operating administration on August 1.

BART published a notice regarding its overall goal on the main landing page of the Office of Civil Rights, http://www.bart.gov/about/business/ocr, (see Exhibit A), from July 1, 2016, up until the present.

BART also published its proposed overall DBE goal in the following publications:

- The Oakland Post
- AsianWeek
- Contra Costa Times
- San Francisco Chronicle
- Oakland Tribune

OCR received no responses from the public notice on its website and on the newspaper.

Based on the consultation and the published notice, BART does not believe that further adjustments need to be made to its Triennial Goal based on public comment. Following the Public Comment period, BART concludes that its FFY17-19 DBE Goal is 17%.





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Disadvantaged Business Enterprise (DBE) Program

FFY 2017- 2019 Proposed Triennial DBE Goal:

We are seeking public comments on BART proposed FFY 2017- 2019 Triennial DBE goal. Proposed Goal is 18%.

We also seek comments on availability of DBEs or non-DBEs in BART's market area. If you think the availability differs from our Report, we want to know why that availability may differ for the next years from what is discussed in the Report.

Please include the following information with your comments:

- Your name
- · Name of your business or organization
- · Comment regarding BART's Triennial goal or the Methodology used to obtain the goal.
- · Other relevant comment

The goal methodology report will be made available during regular business hours of 8:15 a.m. – 5 p.m., Monday through Friday, at BART Office of Civil Rights, 300 Lakeside Drive – 16th Floor, Oakland CA 94612 for public review and comments for 30 days from July 1, 2016 through July 29, 2016. Comments may be made to Tim Lohrentz by email: tlohren@bart.gov, or mail your written comments to the address above or fax your comments to (510) 464-7585.

DBE Policy Statement 🔑

Changes to DBE Federal Regulations and BART DBE Program

BART DBE Program

BART DBE Program Appendices

Denial and Removal Procedure





8. Race Neutral and Race Conscious Components of the Overall DBE Goal

It is important to determine the race neutral and race conscious portions of the goal. It is incumbent upon BART to attain as much of the goal by race neutral means as possible.

The basis for BART's methodology centers on the past level of race-neutral DBE attainment and the past level of race-conscious DBE attainment. The race-neutral DBE attainment stems from either DBE prime contractors or from DBE participation as subcontractors on contracts without DBE goals.

Meeting the DBE Goal Using Race/Gender-Conscious Measures

As shown in Table 8, BART has averaged 4.9% DBE attainment through race/gender-conscious measures over the last five semi-annual periods. However, four of the five periods had race/gender-conscious attainment of under 3%. Given that BART expects less construction spending, as a percentage of FTA funding, during the next Triennial period, the race/gender-conscious attainment will likely be less than 4.9% during the upcoming Triennial period.

Table 8 - BART's Race/Gender-Neutral and Race/Gender-Conscious Attainment

					Percent of
		Race Neutral	Percent of Race	Race/Gender	Race/Gender
	Total FTA	DBE	Neutral DBE	Conscious DBE	Conscious
FFY Period	Spending	Attainment	Attainment	Attainment	Attainment
1st Half, 2014	6,006,592	2,823,412	47.0%	63,936	1.1%
2nd Half, 2014	10,751,898	2,422,679	22.5%	288,030	2.7%
1st Half, 2015	35,520,920	4,302,251	12.1%	5,326,941	15.0%
2nd Half, 2015	52,213,103	4,745,435	9.1%	1,328,421	2.5%
1st Half, 2016	43,850,997	8,480,550	19.3%	323,304	0.7%
TOTAL	148,343,510	22,774,327	15.4%	7,330,632	4.9%

Next, we examined the two types of race-neutral DBE participation:

- DBEs as prime contractors
- DBEs as subcontractors on contracts without DBE goals

DBE Prime Contracts Accounting for Past Participation

During the previous three years, demonstrated by Table 9, DBE primes have attained between 2.1% and 10.5% of the total FTA spending, with one outlier period of 33.5%. It is realistic to expect DBE prime attainment to be less than 10.5% for FFY17-19. And given the projected amount of procurement spending, where no DBE primes are expected, DBE prime attainment could easily be less than 5%. During the previous triennial period, only two of the DBE prime contracts were in Construction, none were in Procurement, while 78 were Work Plans (Purchase Orders) in Architecture & Engineering (A&E) On-call Agreements. Given that we estimate A&E will be dropping to 26% of BART's FTA spending in the next three years, we expect that the

percentage of FTA contracts where DBEs are the prime contractor to be lower than the previous triennial period.

Table 9 - DBE Primes on BART Contracts

			DBE Prime	Number of DBE
			Attainment as a	Prime Contracts
	Total FTA	DBE Prime	Percentage of FTA	(includes A&E
FFY Period	Spending	Contracts (Net)	Spending	Work Plans)
1st Half, 2014	6,006,592	2,015,208	33.5%	16
2nd Half, 2014	10,751,898	993,948	9.2%	13
1st Half, 2015	35,520,920	2,024,174	5.7%	17
2nd Half, 2015	52,213,103	1,104,892	2.1%	10
1st Half, 2016	43,850,997	4,606,273	10.5%	24
TOTAL	148,343,510	10,744,495	7.2%	80

DBE Subcontractors on Race-Neutral Contracts

Most of BART's FTA spending is carried out on race-neutral contracts, \$105M of \$148.3M (71%) since 2014. (See Table 10.) On those race-neutral FTA contracts, BART has had a DBE subcontracting percentage of 11.5%. Nearly all of the race-neutral subcontracting occurred on Architectural and Engineering contracts, with three DBE subcontracts on race-neutral Construction contracts and none on Procurement contracts. With the increase in Procurement spending projected for FFY 2017-19, we expect a drop in the percentage of DBE race neutral subcontracting, due to the lack of DBE subcontracting opportunities on Procurement contracts.

Table 10 - DBE Subcontractors on Contracts Without DBE Goals

		Value of		
		Contracts		DBE Race Neutral
	Total FTA	Without DBE	DBE Race Neutral	Subcontracting
FFY Period	Spending	Goals	Subcontracting	Percentage
1st Half, 2014	6,006,592	5,346,100	872,140	16.3%
2nd Half, 2014	10,751,898	5,935,517	1,428,731	24.1%
1st Half, 2015	35,520,920	13,455,795	2,278,077	16.9%
2nd Half, 2015	52,213,103	38,923,626	3,640,543	9.4%
1st Half, 2016	43,850,997	41,356,933	3,874,277	9.4%
TOTAL	148,343,510	105,017,971	12,093,768	11.5%

While BART has done relatively well with DBE race neutral subcontracting, like the DBE prime contracting numbers, almost all of it is due to A&E contracts.

New or Recently Implemented Race-Neutral Measures

BART has had or will have several initiatives that could impact race-neutral DBE participation:

• Contract Unbundling, early 2014. Has resulted in more small business prime contracts.

- Micro Small Business Entity (MSBE) Set Aside Contracts, mid 2014. Has resulted in several DBE prime contracts.
- Quick Pay Initiative, pilot late 2016. Will help subcontractors with cash-flow.
- Mentor Protégé Program, 2017. Will build capacity of DBE subcontractors.
- Improvements to Small Business Outreach, late 2017.

The first two initiatives have had an impact, increasing race-neutral participation through DBEs winning contracts that had been unbundled and set-aside for MSBEs. However, this impact was already in place by the 3rd Quarter of FFY14 so the results of these initiatives were already felt during most of the previous FFY14-16 period. We do not expect an increase in the number of unbundled, MSBE set-aside contracts during the next three-year period. Therefore, we don't think any adjustment to the race-neutral portion of our goal needs to be made based on these measures.

The Quick Pay Initiative is designed to help small business subcontractors by having them paid about 30 days sooner than they are at present. Over time we expect this initiative to strengthen DBE subcontractors, leading some to bid as prime contractors. Similarly, the Mentor-Protégé should build the capacity of DBE subcontractors, which may have the impact over time of increasing the number of DBE prime contractors. But the impact of these two initiatives on race-neutral DBE participation will likely be felt beyond the three years of this upcoming triennial period.

The planned improvements to BART's small business outreach should help build the connections and networks of small businesses and provide more timely information to them. Eventually this should help strengthen small businesses and DBEs but it is doubtful that it will have any measureable effect on BART's race neutral DBE attainment during the next 3 years.

Therefore, while BART has had or will have several significant small business program initiatives, it is not likely that they will increase BART's race neutral DBE attainment in the next three years compared to the previous triennial period.

Goal-Setting, BART's Race/Gender-Neutral Goal

As a reminder, nearly all of BART's race-neutral DBE participation has been on Architecture & Engineering (A&E) contracts during the previous triennial period. During the first 5 semi-annual periods of FFY14-16, 39.4% of BART's FTA spending, \$58.5M of \$148.3M, was related to A&E. Since we expect that percentage to fall from 39.4% to 25.6% during the next Triennial period, race-neutral opportunities for DBEs will likely be more limited.

Past race-neutral DBE attainment is the best indicator of race-neutral DBE attainment in the present and future. Therefore, the only adjustment that should be made from past race-neutral DBE attainment is to take into account the distinct mix of FFY17-19 contracts that might allow for either more or less race-neutral DBE participation.

While BART reached 15.4% race/gender-neutral DBE attainment during the previous Triennial period (Table 11), as a result of lower A&E spending as a percentage, it is necessary to adjust our

expected race-neutral attainment downward from past attainment. As a consequence, our methodology for calculating the race neutral portion of the goal is to start with the race-neutral DBE attainment for FFY 14-16 and to adjust this number by the projected decrease in overall DBE attainment, mainly due to a lower percentage of A&E spending.

Table 11 - Race-Neutral DBE Attainment

Reporting Period	Total FTA Contracts	Race-Neutral DBE Attainment	Race-Neutral Percentage
FFY14-FFY16 (semi- annual 1)	\$148,343,510	\$22,774,327	15.4%

The race neutral percentage of 15.4% for FFY14-16 as a starting point for the FFY17-19 race neutral goal, is adjusted based on the scopes of work expected for the FFY17-19 period. The primary means of race-neutral attainment for BART is in Architecture and Engineering (A&E). For the FFY17-19 period, more Procurements (equipment, etc.) and less A&E are expected, compared to FFY14-16, thus the need to adjust the race neutral goal lower. The adjustment is:

Adjustment = Step 2 Triennial DBE goal (Table 6) ÷ Median DBE Attainment past 3 years (Table 5)

Adjustment to Race Neutral Attainment = 17% ÷ 20.08%

Adjustment to Race Neutral Attainment = 84.66%

This informs us that the expected race-neutral DBE attainment is 84.66% of actual race-neutral DBE attainment from the previous period.

Adjusted Raced Neutral Goal is 84.66% x 15.4% (Table 11) = 13.00%

For the FFY17-19 period BART proposes a Race Neutral goal of 13.00%. The remainder of the goal will be race conscious.

The Race Conscious goal is Triennial DBE Goal - Race Neutral Goal: 17% - 13.00% = 4.00%. This race-conscious goal is consistent with the 4.9% race-conscious attainment from FFY14-16.

Race-Neutral Goal	13%
Race-Conscious Goal	4%

Race-Neutral Performance of State-Local Agencies

Finally, BART consulted with neighboring transit agencies to determine if their race neutral DBE attainment would have bearing on BART's proposed race neutral DBE goal. AC Transit, which covers Alameda and Contra Costa Counties, roughly half of BART's service area, utilizes only race neutral means for its DBE program. Originally it proposed a 11% race neutral (RN) DBE

goal to the FTA for FFY17-19. Upon further review, it revised its RN goal to 14%. This is sufficiently close to BART's 13% RN goal to not warrant any adjustment.

The San Francisco Municipal Transportation Agency (SFMTA) reached 11.4% in race neutral DBE attainment over the last three semi-annual periods (FFY15-16). This percentage is similar to BART's proposed 13% RN goal.

CALTRANS had a RN goal of 3% for the FFY14-16 period for the FTA funds it receives. For the last 3 semi-annual periods, FFY15-16, CALTRANS attained 3.3% race neutral DBE participation on its FTA funds. CALTRANS has set a RN DBE goal of 3.7% for its FTA funds for FFY17-19. Much of CALTRANS' FTA RN goal and attainment pertains to rural bus programs so it is not very comparable to BART.

In conclusion, after a thorough review of BART's RN attainment, BART's small business initiatives, and other agencies' RN attainment, BART does not believe that there is a basis to adjust its race neutral goal up or down from 13%. Correspondingly, the race conscious goal will remain at 4%.